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# 25<sup>th</sup> International Investors' Day

London, 6 October 2022

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## Ensuring future-readiness

Jean-Jacques Henchoz, Chief Executive Officer  
25<sup>th</sup> International Investors' Day 2022  
London, 6 October 2022

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# Agenda

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1

Performance  
update



2

Investing in  
future-readiness



3

Key  
takeaways



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1

Performance update



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## Four pillars of our equity story

A

Focus on  
profitable growth



B

Underwriting  
DNA



C

Lean operating  
model



D

Leading capital  
returns



# Growing in an improving pricing cycle

## Reinsurance demand is supported by long-term trends



### Long-term growth drivers



Climate change and protection gaps



Technology change



Growth in emerging markets

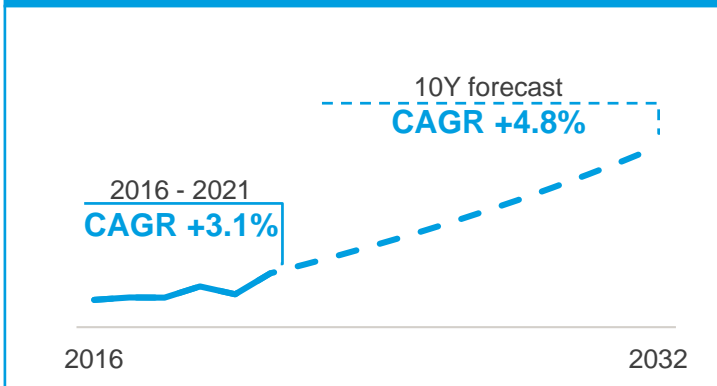


Demographic change and insurance penetration



Increasing values and urbanisation

### Global insurance premium<sup>1)</sup>

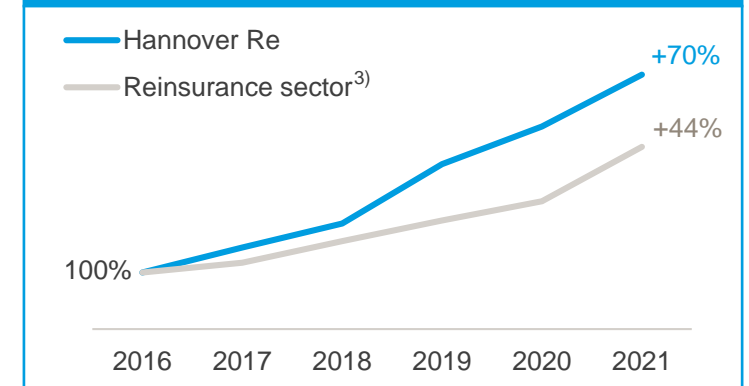


1) Source: Allianz Global Insurance Map  
 2) Guy Carpenter Global Property Catastrophe ROL index  
 3) Sector: AON Reinsurance Aggregate

### Guy Carpenter cat RoL index<sup>2)</sup>



### Gross written premium



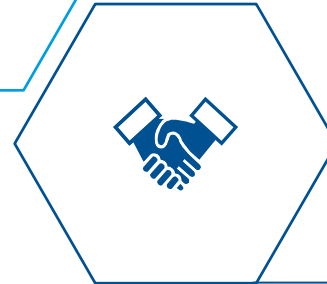
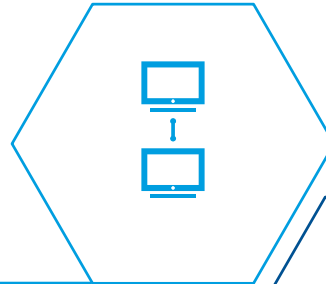
# Our ability to grow is based on our strong underwriting DNA

## Excellent market position as a responsive and well capitalised partner



### Innovative solutions

- Leading player in Structured Reinsurance and ILS
- Financial Solutions and Longevity as key L&H differentiators



### Efficient business model

- Focused pure-play reinsurer
- Scalability and focus on organic growth



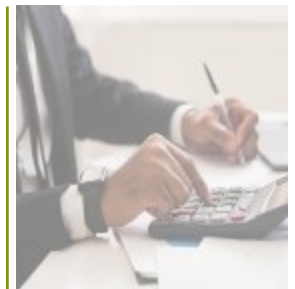
### Empowered people

- Customer excellence based on experienced and empowered underwriting teams
- Reliable long-term partner



### Superior financial strength

- Solvency ratio of 235% (Q2/2022)
- S&P AA-, stable
- A.M. Best A+, stable



# Profitability driven by lean operating model and capital agility

## Strong operating cash flow from underwriting and investments



### Lean operating model

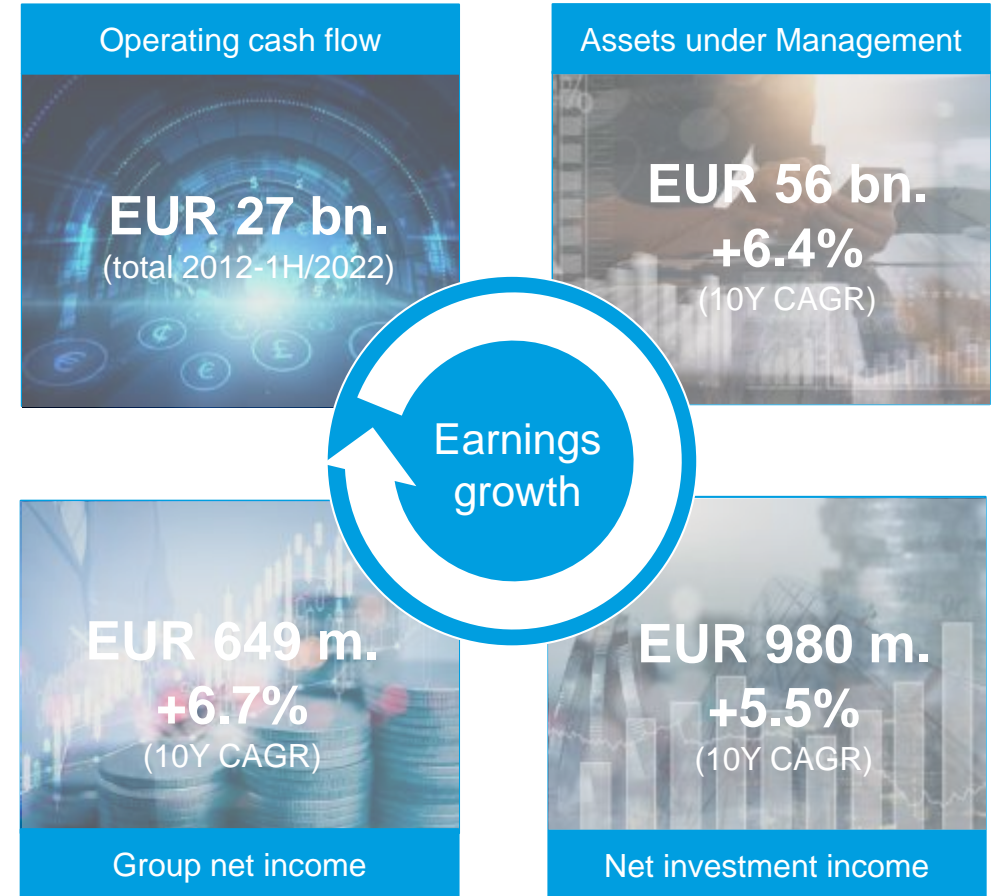


- Focus on organisational simplicity
- Strong cost culture
- Speed of decision-making
- Preferred broker market

### Capital agility



- Capital allocated according to attractiveness of business segments
- Efficient volatility management / retrocession
- Value creation balanced between dividends and organic growth



Figures as at 1H/2022 (except AuM as at Q2/2022)

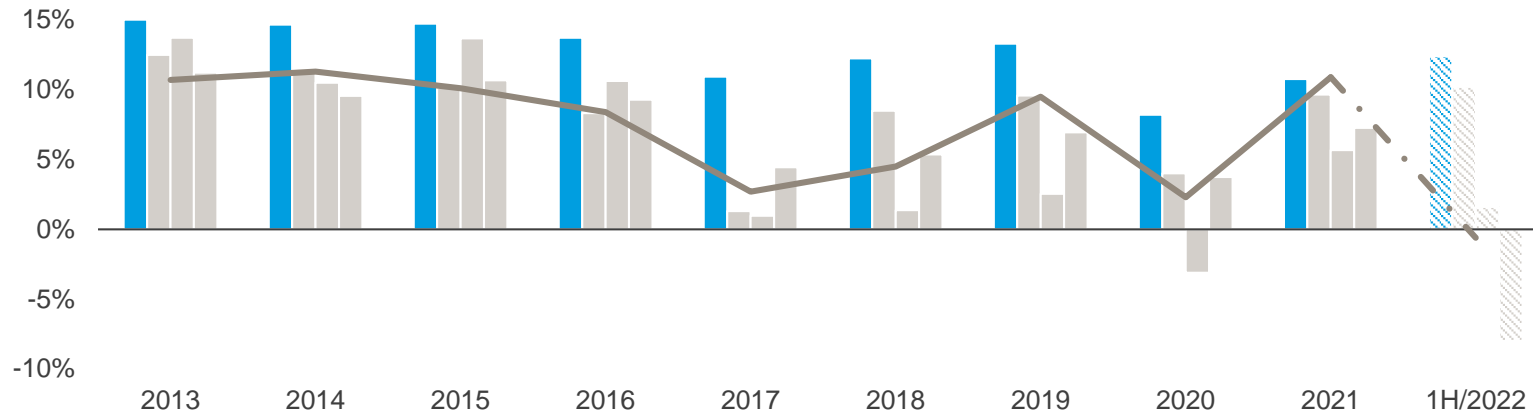


# Strong and resilient earnings profile

Our return on capital has been consistently above benchmarks



## Return on Equity<sup>1)</sup>



## Average RoE

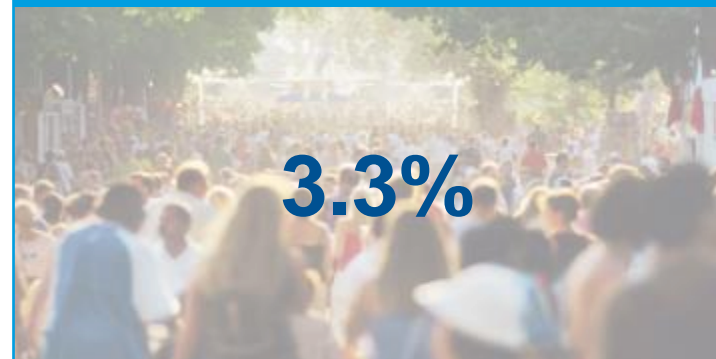
	10Y	5Y
Hannover Re	12.6 %	11.4 %
Peer 1	8.6 %	8.4 %
Peer 2	5.8 %	1.6 %
Peer 3	6.1 %	3.1 %
Sector average <sup>2)</sup>	6.8 %	5.0 %

## 10-year average excess return on capital allocated (xRoCa)

### P&C reinsurance



### L&H reinsurance



### Investments



1) Peers: Munich Re, Scor, Swiss Re, RoE; own calculation based on company reports  
 2) Sector Average Source: AON Reinsurance Aggregate

# Risk management supports our long-term performance

## Strong resilience driven by prudence and active steering

**C/R below 100%**

in 9 out of 10 years

**EUR 132 m.**

Relief from extreme mortality cover (2021 + 1H/2022)

**EUR 1.7 bn.**  
reserve redundancies<sup>1)</sup>

**~EUR 400 m.**  
EBIT contribution from inflation-linked bonds (2021 + 1H/2022)

Large losses from natural catastrophes  
**1.5% below budget**  
(10Y average)  
**0.2% above budget**  
(5Y average)

### Retrocession

- P&C retrocession protection core to strategy
- L&H extreme mortality cover bought since 2013

### Reserving

- Prudent reserving provides additional comfort
- Reserving approach reduces volatility

### Hedging

- Inflation protection bought since 2010
- Strict Asset-Liability Matching (interest rates & currencies)

### Defined risk appetite

- Realistic cat modelling and budgeting
- Sophisticated risk selection and limit management
- Strong portfolio diversification

1) According to Willis Towers Watson, end of 2021

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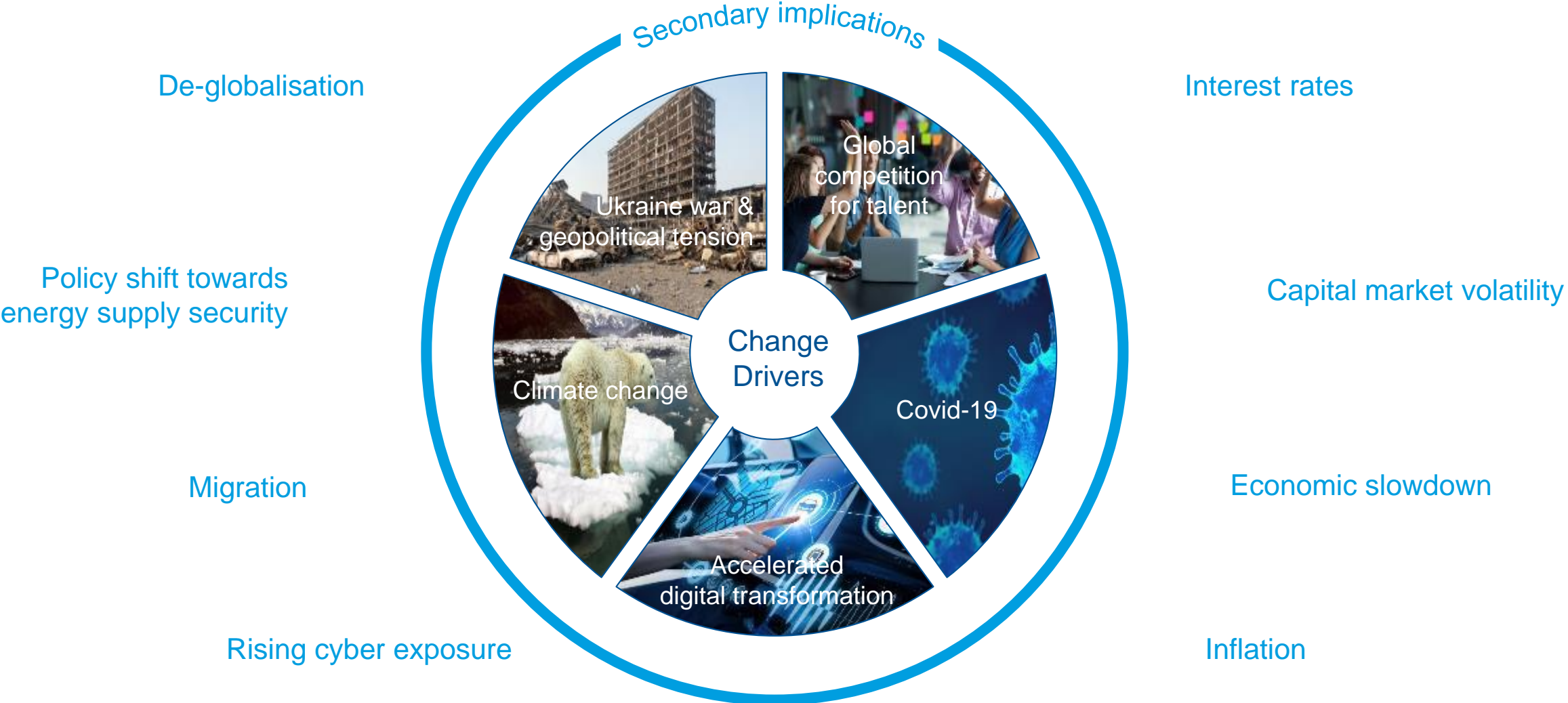
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Investing in future-  
readiness

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# Current global trends are testing the reinsurance industry's resilience

## Secondary implications increase complexity



# We are investing in our future-readiness

A

Client  
centricity



B

Innovation  
capabilities



C

Emerging  
markets



D

Winning  
talent



E

S  
G



# We are building on our client-centric culture

## Differentiation through client partnerships

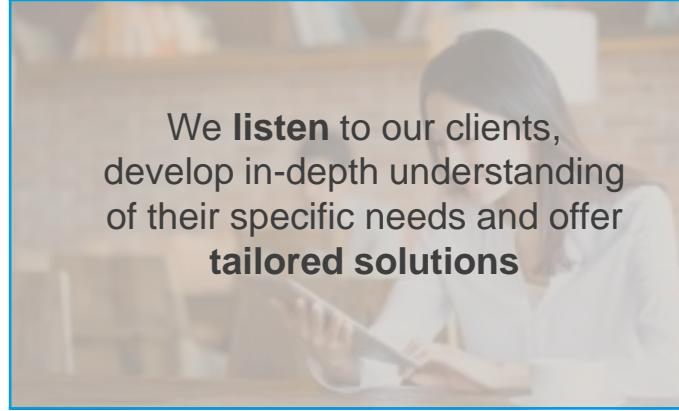


### Holistic client management



Client centricity is the result of our **commitment to put the client first**

### Tailor-made solutions



We **listen** to our clients, develop in-depth understanding of their specific needs and offer **tailored solutions**

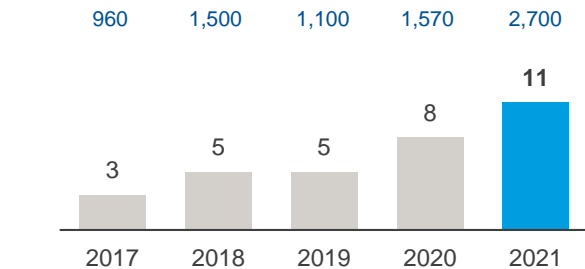
### Access to capital markets as a leading ILS facilitator

P&C R/I: Collateralised fronting service: **>1,500** reinsurance participations

### Catastrophe bonds

#### Number of transactions

Total limits in m. USD



L&H R/I: Risk transfer to capital markets: **USD 1 bn.** of life-related risk

### Steadily broadening client partnerships

Continuous expansion of our **C-suite** connections with cedants

**Top reinsurer** position with key clients and brokers

### Go-To market for structured reinsurance solutions

**Strong and consistent growth** rate over time

Average **xRoCA ≥ 10%** over last 10 years

# We are strengthening our innovation capabilities

## Creating optionality by building new partnerships



### Leveraging our innovation capabilities



Parametric Solutions

hr | bluebox  
data insights out of the box

Data Analytics



Cyber

### Partnering with InsurTechs

Increase Hannover Re's **visibility**  
to attract opportunities

Expand **partnerships & scale**  
capabilities

### Technology emphasis

Data **analytics community**  
drives global exchange and learning

State-of-the-art  
**data science** environment

- Our **innovation accelerators** play a vital role in delivering at highest speed:  
**from idea to execution.**
- They swiftly connect and empower the right people across the firm.

# Emerging markets offer long-term growth potential

## Adapting to a dynamic market environment and focusing on Asia



- Strengthen our footprint in Asia-Pacific hubs
- Dedicated Executive Board commitment to APAC



### Financial Solutions



Leveraging our market-leading **structuring capabilities**

Providing **capital and solvency relief** for our clients

**Triple-digit EBIT** expected for 2022

### Facultative initiatives



Growth and profitability **above plan**

E.g. casualty premium **+350%** for APAC (2018 to 2021)

Set up to meet our customers' increasing demand for **specialised knowledge**

### Specialised insurers



Technical support for clients who **focus on mono lines** of business combined with **proportional reinsurance cover**



# Winning talent is a key priority

## On the basis of strong purpose and values



### Talent development

Global LEAD programme to further strengthen **inclusive leadership and feedback culture**

Embedding leadership **fundamentals**

**Coaching** and **performance management** skills

### Global mobility

Globalise **career and development** opportunities

**Transparent job market** across entire organisation

**Solution-driven** and **flexible**

### Employer of Choice

**Attract and retain** key talent

Investing in **employee value proposition**

Strengthening **employer brand**

### FutureHR

Create **Human Resources (HR) excellence**

Advancing **digital transformation**

Building up **HR Business Partner** and Service function

# ESG is increasingly embedded in our core business processes

## We support the transition to a sustainable economy



We keep pace with regulatory developments and **actively participate** in the transition efforts made by our industry.



Scale: 1 (best) – 10 (worst)

Rating: **1**



Scale: A+(best) – D- (worst)

Rating: **C+**



Scale: AAA – CCC

Rating: **A**

FTSE4Good

Listed since: **2015**

DAX 50 ESG

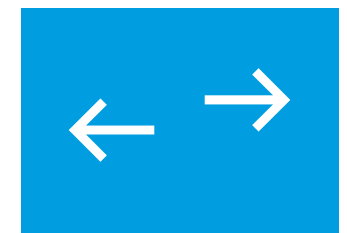
Listed since: **2020**



**Climate change mitigation and adaptation**



**Closing the protection gap**



**Double materiality engrained in our daily business**

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**3**

**Key takeaways**

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# Key takeaways

## Performance update

- Reinsurance growth supported by long-term trends
- Efficient business model and strong underwriting DNA
- Resilient earnings profile delivering attractive RoE
- Strong risk management supporting sustainable performance



## Future-readiness

- Strengthening and broadening partnerships
- Building innovation capabilities to create optionality
- Pursuing long-term focus on APAC region
- Winning talent and ESG as key imperatives



## Conclusions

- Well positioned for profitable growth
- Responsive and reliable support for business partners
- Agile capital steering as key differentiator



**Hannover Re is building on its strengths  
and focusing on ensuring future-readiness**



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# Update on investments

Portfolio resilience in a challenging environment

Clemens Jungsthöfel, Chief Financial Officer  
25<sup>th</sup> International Investors' Day 2022  
London, 6 October 2022

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# Agenda

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Defensive  
positioning



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Long-term effect of  
rising interest rates



3

Key  
takeaways



1

**Defensive  
positioning**

# Strategic positioning 2022 very effective in current market environment

## Sale of listed equities, defensive credit-risk taking whilst creating opportunities

Investment category <sup>1)</sup>	2021	1H/2022
<b>Fixed-income securities</b>	<b>86%</b>	<b>84%</b>
- Governments	34%	36%
- Semi-governments	14%	13%
- Corporates	32%	29%
Investment grade	28%	25%
Non-investment grade	4%	4%
- Pfandbriefe, Covered bonds, ABS	6%	7% <sup>2)</sup>
<b>Equities</b>	<b>4%</b>	<b>4%</b>
- Listed equity	1%	<1%
- Private equity	3%	4%
<b>Real Assets</b>	<b>5%</b>	<b>6%</b>
<b>Others</b>	<b>2%</b>	<b>2%</b>
<b>Short-term investments &amp; cash</b>	<b>3%</b>	<b>4%</b>
<b>Total market values in bn. EUR</b>	<b>56.2</b>	<b>56.6</b>

### Strategic measures to increase resilience and build dry powder

#### Liquids

- Increasing risk-minimal government exposures
- Increasing most liquid Pfandbriefe and Covered bonds
- Increasing short-term investments and cash
- Active cash management

#### Risk picture

- Sale of listed equities in Q1/Q2 (EUR ~100 m. gains)
- Defensive credit strategy on large credit portfolios in developed markets
- Further increase in market values of private equity and real assets, whilst commitments remain stable
- Active ALM management of yield curves and fx to reduce volatility

1) Economic view based on market values without outstanding commitments for Private Equity and Alternative Real Estate as well as fixed-income investments of EUR 1,597.0 m. (EUR 1,588.2 m.) as at 30 June 2022

2) Of which Pfandbriefe and Covered bonds = 61.0%



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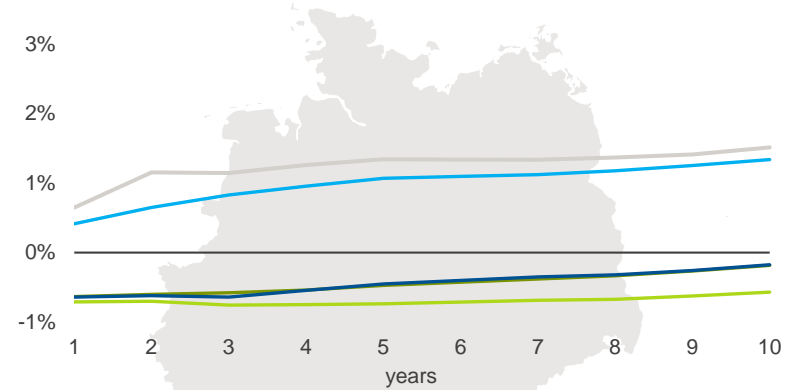
Long-term effect of  
rising interest rates

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# Yield curves torn between inflation and recessionary fears

## Historic short-term movements with long-term benefits

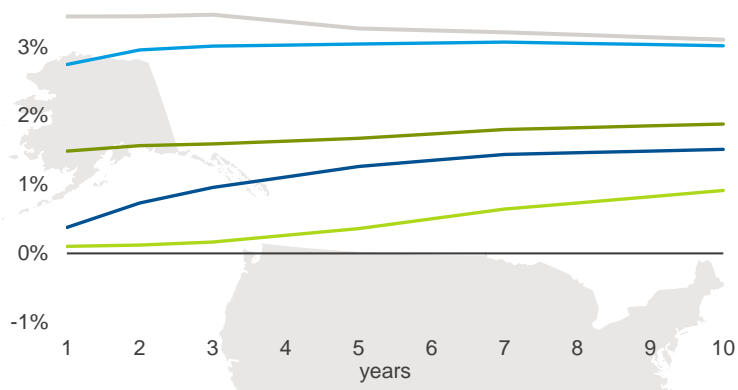
### German Bunds



30.12.2019    31.12.2020    31.12.2021    30.06.2022    30.08.2022

Delta bps	2020	2021	YtD	QtD
1 Y	-8	7	129	23
5 Y	-27	29	179	27
10 Y	-38	39	169	18

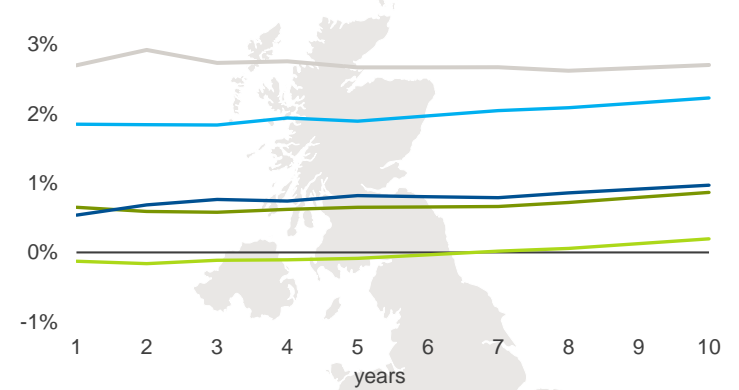
### US Treasuries



30.12.2019    31.12.2020    31.12.2021    30.06.2022    30.08.2022

2020	2021	YtD	QtD
-138	27	306	70
-131	90	200	23
-97	60	159	9

### UK Gilts



30.12.2019    31.12.2020    31.12.2021    30.06.2022    30.08.2022

2020	2021	YtD	QtD
-78	67	216	85
-74	91	185	78
-67	77	173	48

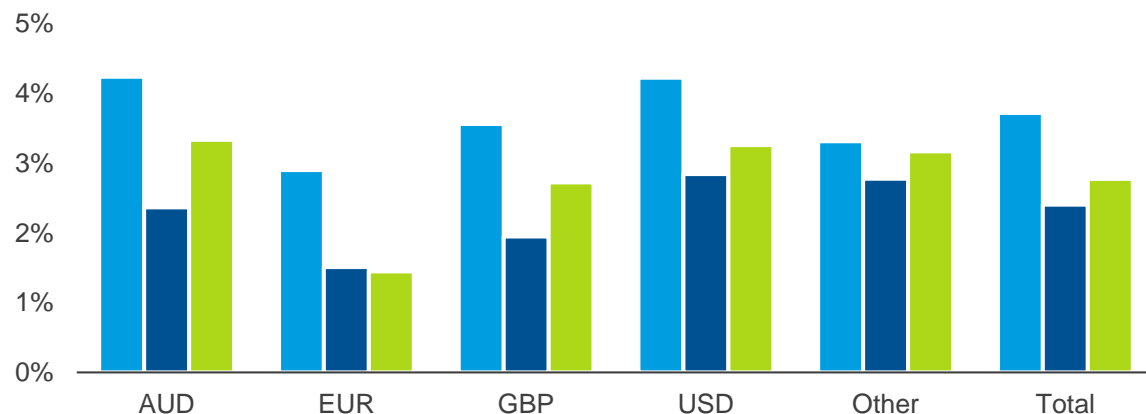
### Impact of current yield curves

- Higher yield curves clearly beneficial for reinsurance
- Short-term, sharp increase can limit portfolio flexibility, lead to higher market volatility and impact valuations of equity and real assets
- However, volatility expected to normalise when signs emerge that inflation is stabilising and recession is priced in

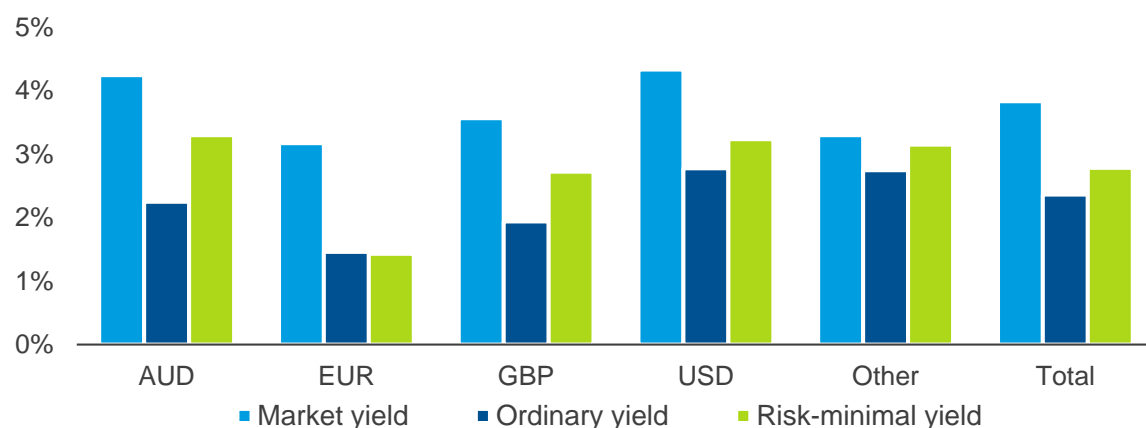
# Market reinvestment yields significantly above locked-in yields

## Ordinary income to gradually benefit from increased yields

### Fixed-income portfolio yields as of 31 Aug 2022



### Fixed-income portfolio yields (excluding inflation linker)



As of 31 August 2022 (non-audited figures); analysis with 10Y UST @ 3.16% and 10Y Bunds @ 1.54%

### Impacts from higher reinvestment yields

#### Market yields

(Current market yield of actual portfolio if reinvested)

- Due to yield curve and spread movements market yields of portfolio across currencies exceed locked-in ordinary income yield (see chart)

#### Ordinary yields

(Locked-In yield of current portfolio; inflation linkers simulated according to current market inflation expectation until maturity)

- Modified duration of fixed-income portfolio ~5.3, therefore it will take time for book yields to increase to market yields

#### Risk-minimal yields

(Risk-minimal portfolio yield per currency, i.e. govies with respective ALM durations)

- Defensive strategy in place slightly extends the process of moving ordinary yields to market yields

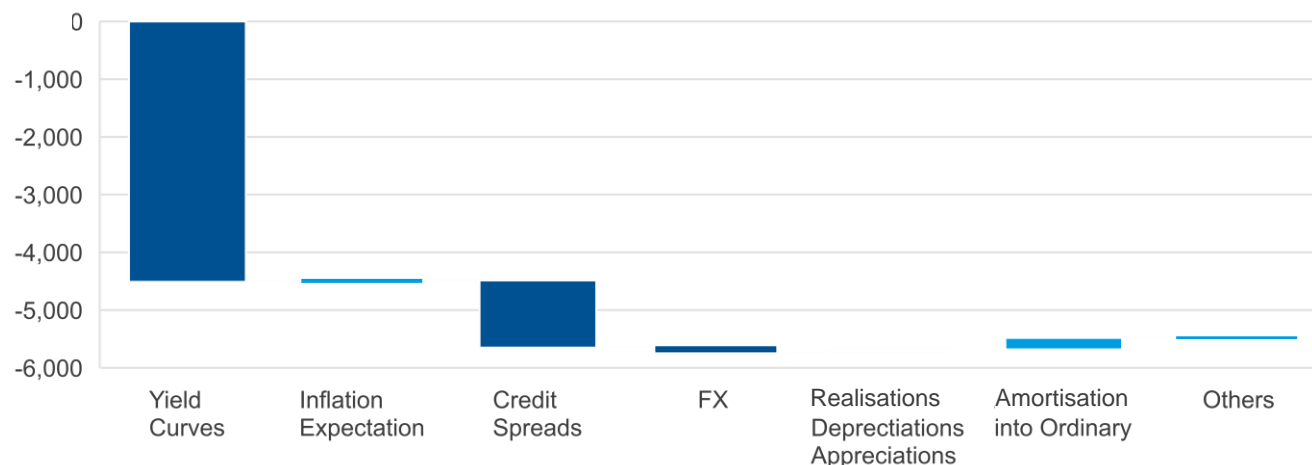
#### Inflation linker

- Effect on portfolio yields until maturity rather limited, since much lower inflation expectations in markets in comparison to current levels

# Balance sheet / equity impact due to lack of discounting under IFRS 4

## Economic view proves strong ALM and resilience against yield movements

### IFRS accounting view / OCI position YTD change (pre-tax) in m. EUR



### Economic / Solvency view

Interest rate stress		Target corridor	2022Q2
Δ NAV in %	parallel shift -100bps	±5	2.1
	parallel shift +100bps		-2.3
Δ CAR in %pts	parallel shift -100bps	±10	-5.1
	parallel shift +100bps		0.0

As of 31 August 2022 (non-audited figures)  
NAV = Net Asset Value; CAR = Capital Adequacy Ratio

### Key observations

#### IFRS

- Majority of OCI reduction is yield curve driven, followed by credit spread movements
- Some positive impact from change in inflation expectation, amortisations and realisations

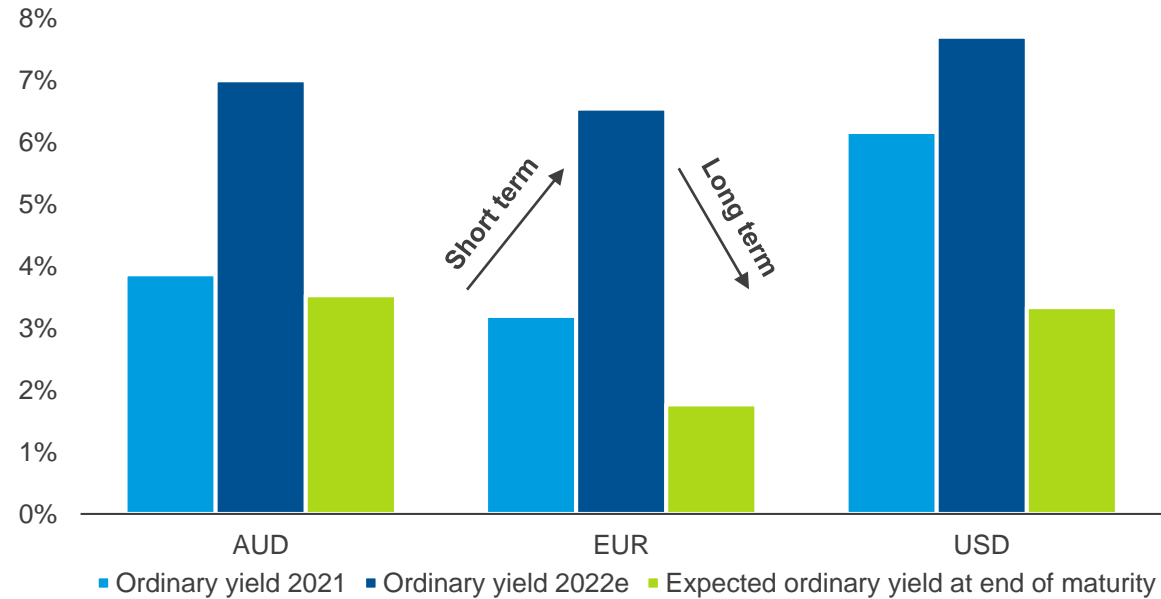
#### Solvency / Economic picture

- Very effective, dual targeting Asset-Liability Management in place
- Due to strict Asset-Liability Management limited effects on Capital Adequacy Ratio

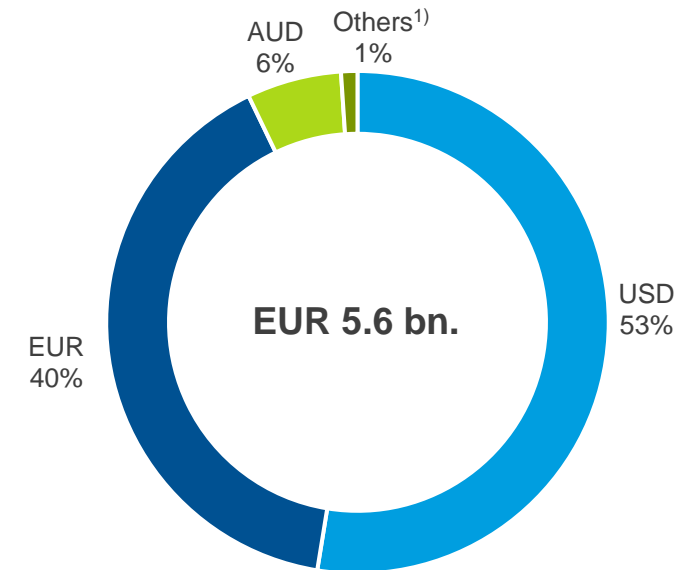
# Inflation-linked bonds with strong performance, supporting overall resilience

## Sharply falling market expectation for inflation from 2023/2024

Ordinary yield of inflation linker portfolio



Inflation linker portfolio



### Impact of inflation linker on current and future ordinary income

- High inflation currently leading to extraordinary high ordinary income particularly in 2022, partly due to amortisation method under IFRS
- Sharply falling market expectations on future mid- and long-term inflation will reduce ordinary, incl. extraordinary effects being reversed out over time

As of 31 August 2022 (non-audited figures)

1) ZAR, GBP, NZD

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Key takeaways

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# Key takeaways

## Investment strategy

- No material changes to asset allocation, i.e. ~84% fixed income, given strict ALM, complemented by private equity and real assets
- Defensive positioning from January 2022 proven to be very effective in current market environment (equity, yields, credit)
- Dry powder built up to take advantage of market opportunities



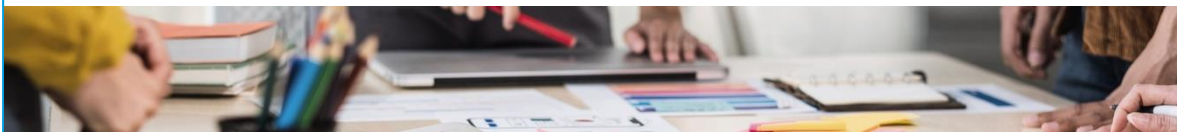
## Interest rates

- Interest rate movements have led to reinvestment yields already exceeding current book yields
- Ordinary income will clearly but (only) gradually benefit from increased yields over time
- Impact on OCI / equity mainly accounting driven, given strict ALM



## Inflation

- Inflation-linked bond portfolio protects very efficiently against current and future inflation
- P&L contribution to normalise due to inflation market expectations and amortisation accounting effects



**Our investment portfolio is showing exceptional resilience in a challenging market environment, whilst fully delivering on plan**



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# Insights into P&C reinsurance

Pricing trends and growth story

Sven Althoff, Member of the Executive Board  
25<sup>th</sup> International Investors' Day 2022  
London, 6 October 2022

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# Agenda

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Growth story



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Pricing trends



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Key takeaways



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1

**Growth story**

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# Our ability to grow is based on strong foundations

## Growth is steered by interplay of strategy and risk selection

### Strategy



Client centricity



Focus on reinsurance



Effective capital management



APAC

### Risk selection determined by risk appetite and bottom-line contribution



NatCat

Underwriting discipline



US Casualty

Adherence to margin requirements



Mortgage

Cyber



UK motor

Capital requirement



### Foundations



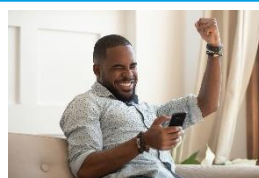
Holistic partnership with clients



Reliability



Solution driven



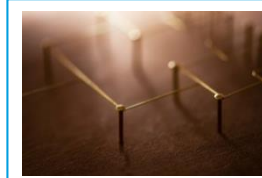
Strong execution



Empowered underwriter



Innovative products



Lean operating model



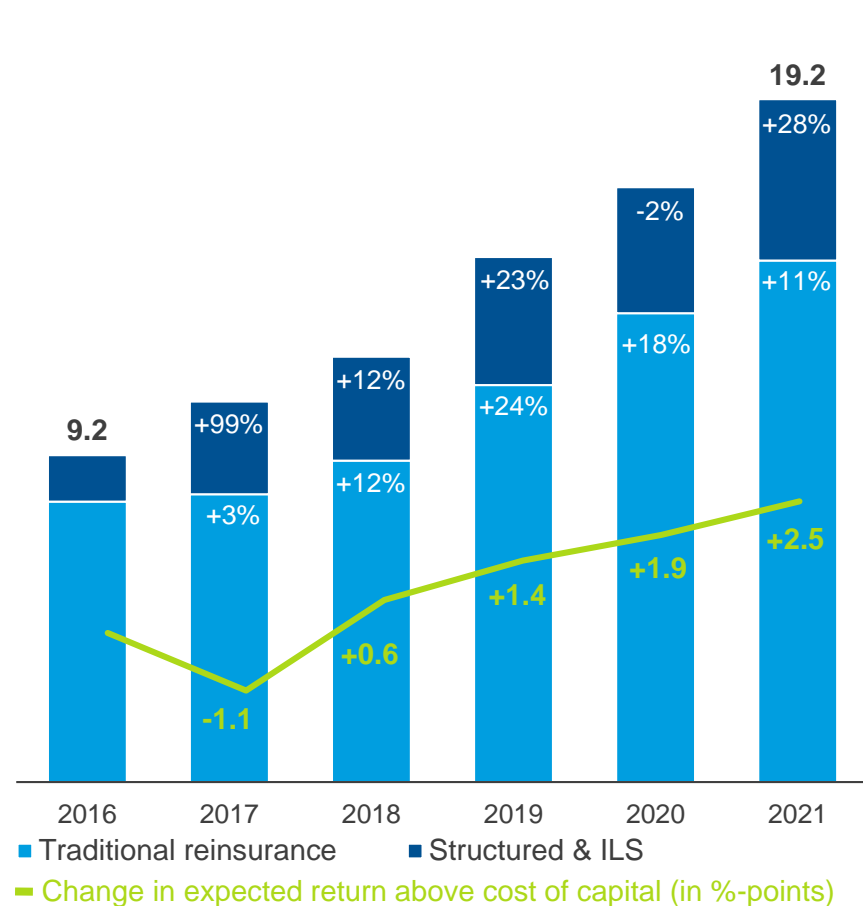
Financial strength

# Growth in traditional P&C reinsurance accelerated with improving profitability

Total P&C premium doubled in five years – on a highly diversified basis

Gross written premium

in bn. EUR

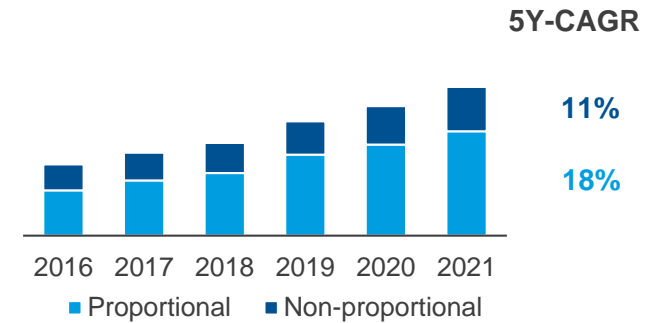


5Y-CAGR

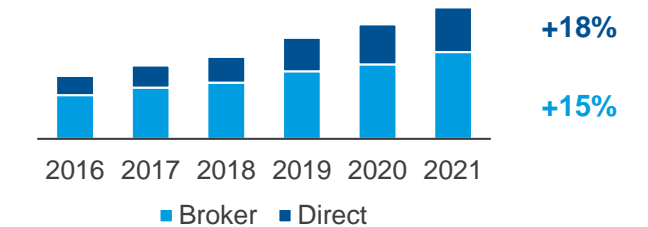
28%

13%

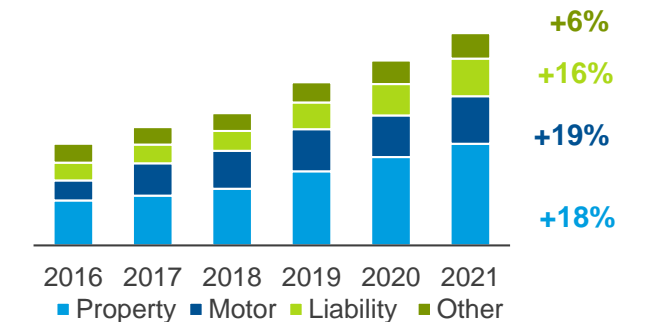
More dynamic price increases in primary insurance



Balanced growth



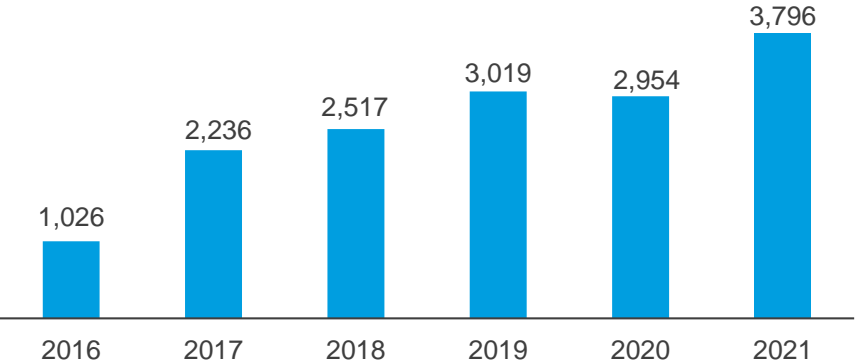
Diversified growth  
Cycle management in specialty lines



# Excellent return for specialised know-how

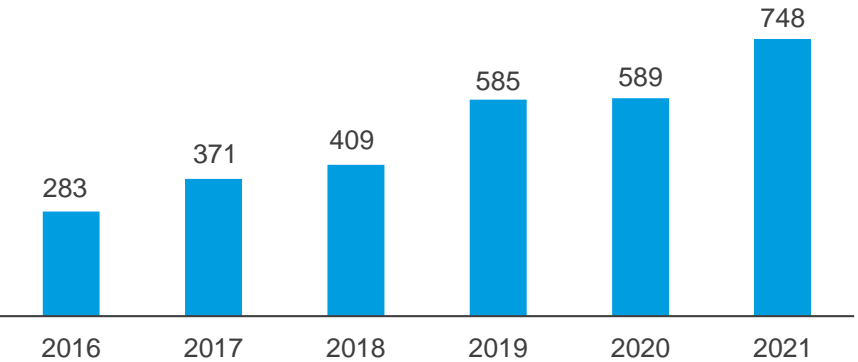
## Reputation for innovative solutions and strong execution enables growth

**GWP Structured Reinsurance** in m. EUR



5Y-CAGR  
**30%**

**GWP Insurance-Linked Securities (ILS)** in m. EUR



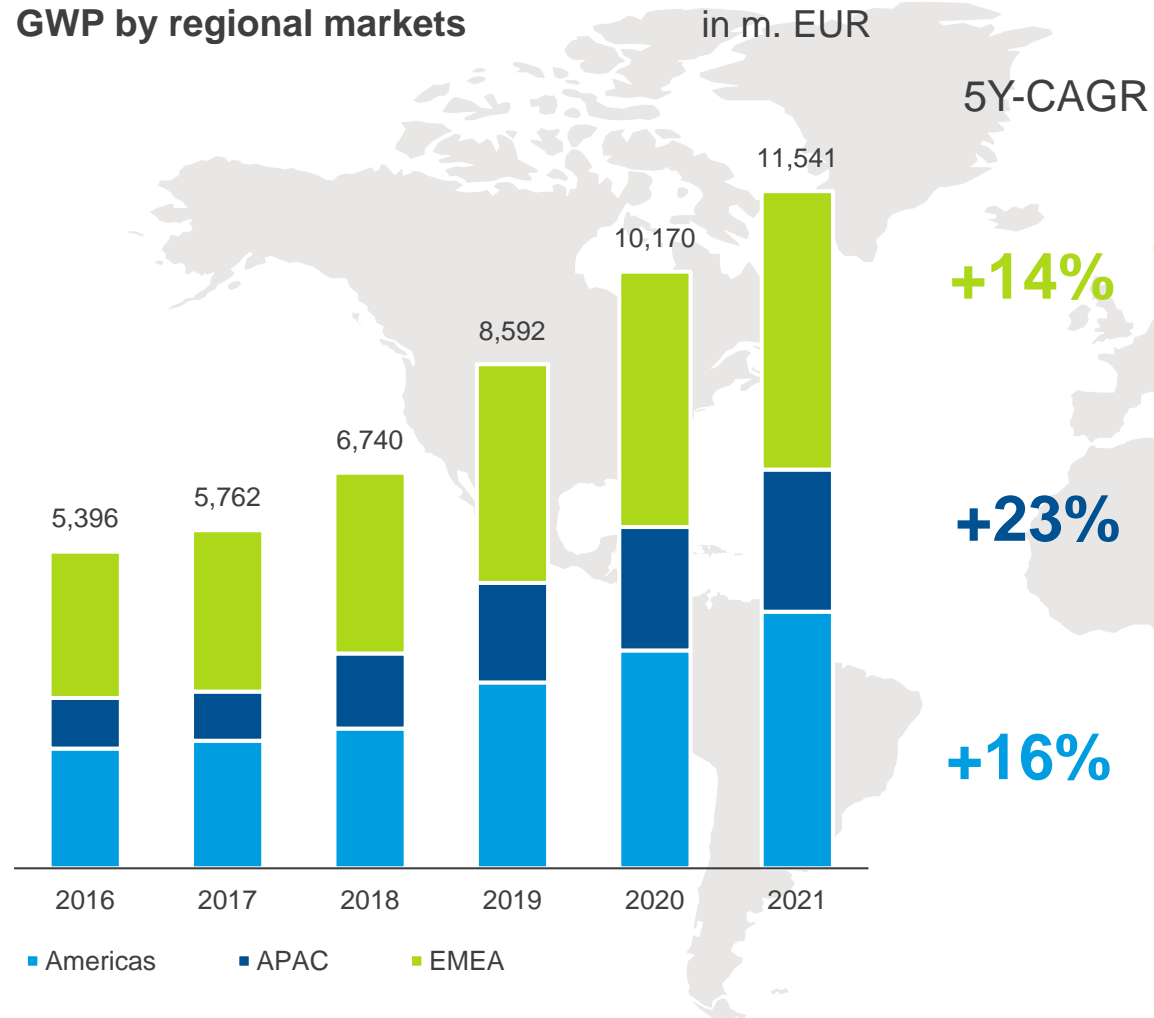
5Y-CAGR  
**21%**

### Why did we grow?

- Increasing demand due to uncertainty and volatility in recent years, further supported by increasing focus of brokers on Structured R/I
  - Leading provider of structured and tailor-made solutions for insurers and corporates
  - Very attractive return on capital with comparatively low volatility  
xRoca  $\geq$  10%
- 
- Competitive advantage based on experienced team with strong track record of fast and professional execution
  - Reputation attracted new clients
  - Growth with existing clients based on long-term relationships
  - Very attractive return on capital with very limited risk for Hannover Re's balance sheet

# Diversified growth in regional markets

## GWP by regional markets



## Why did we grow?

### EMEA

- Diversified growth across regions and lines of business
- Increased support of Lloyd's (incl. Argenta) benefitting from market hardening
- Continuous expansion of strategically strong position in Germany

### APAC

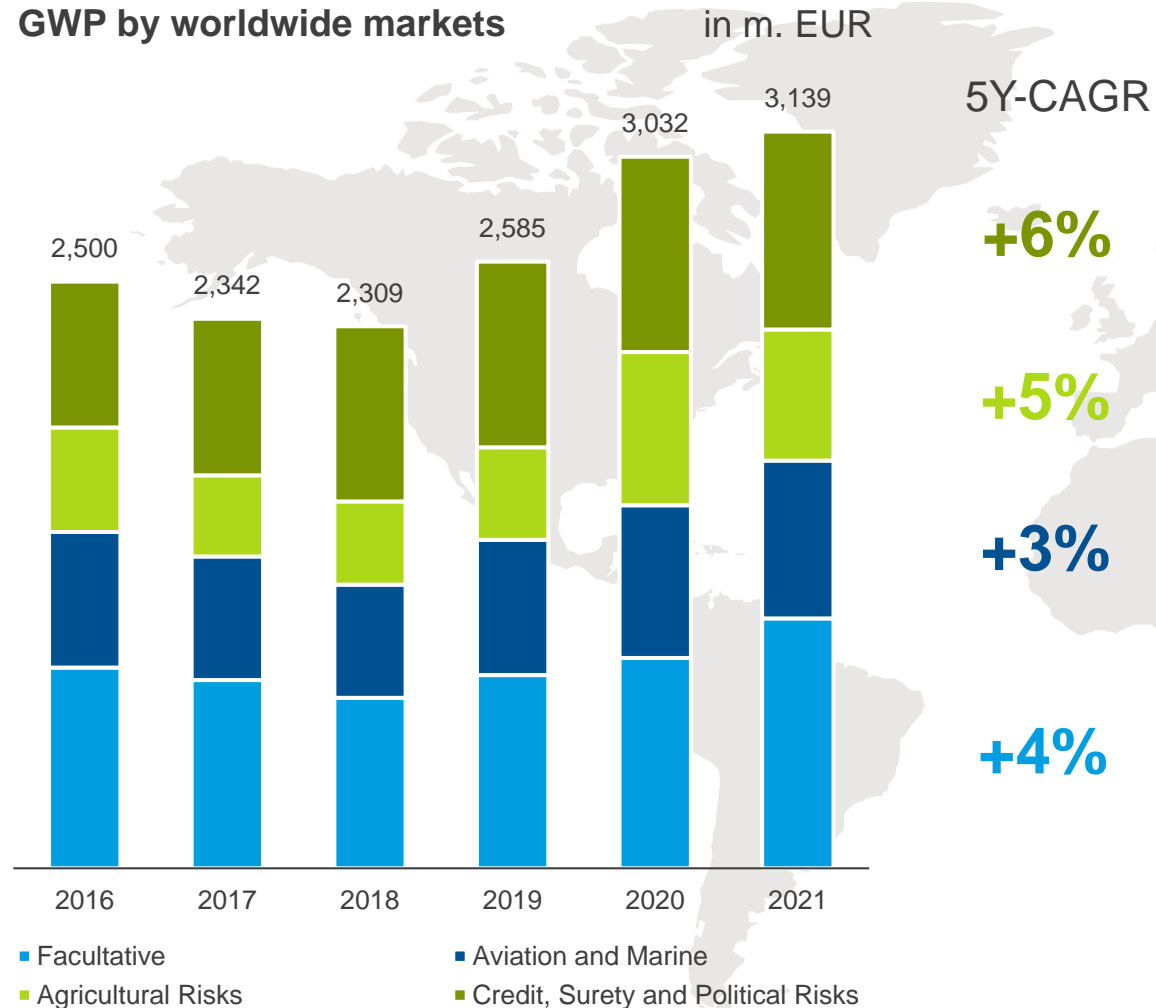
- Increasing local footprint and local hub
- Growth in China driven by successful client-relationship management with strategic clients
- Growth in Australia predominantly with existing clients, deepening the relationships

### Americas

- Loss activity and resulting rate increases in (US) property (re-)insurance
- Significant growth of cyber business (US liability)
- Shift to proportional business due to dynamic price development in primary insurance
- Growth is mainly driven by expansion of existing relationships
- Growth in LatAm focused on property lines (incl. parametric solutions)

# Selective growth based on strong market position in specialty lines

## Active cycle management reflected in premium development

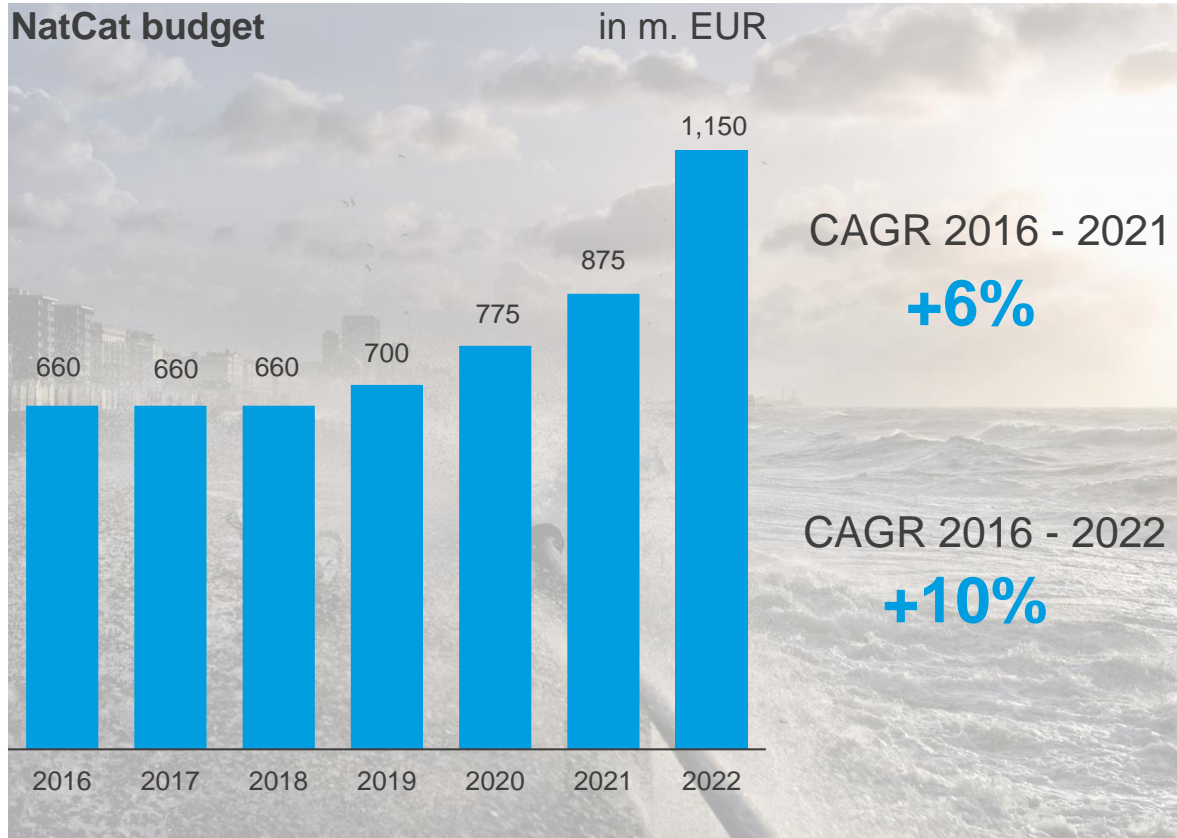


### Why did we grow?

- Expanding a leading market position in **Credit, Surety and pol. risk**
  - Increasing volume from economic growth
  - Client relationship management resulted in higher shares and new clients
- **Agro**: Focus on core markets (e.g. US-MPCI) and parametric solutions
- Favourable underlying growth masked by mandatory cession to state-owned reinsurer in China in 2021
- Active cycle management in **Aviation & Marine**
  - Reduction in soft-market years
  - Growth following pronounced rate increases in recent years
- Increasing demand to manage volatility with **facultative reinsurance**
  - Substantial price increases
  - Strategic partnership with HDI Global Specialty

# Exposure growth in NatCat below overall business growth

Accelerated growth in most recent years builds on consecutive rate increases



## Why did we grow?

- Active cycle management
  - Moderate growth in first phase of hardening market (until 2018)
  - Accelerated growth since 2019 driven by rate increases accompanied by higher demand
  - Rate increases made more business adequately priced for Hannover Re
- Improved diversification driven by expansion of cat business in Europe, Canada, Japan and Australia in a very capital-efficient way
- Premium growth based on nominal and risk-adjusted rate increases and hence outweighing growth in exposure

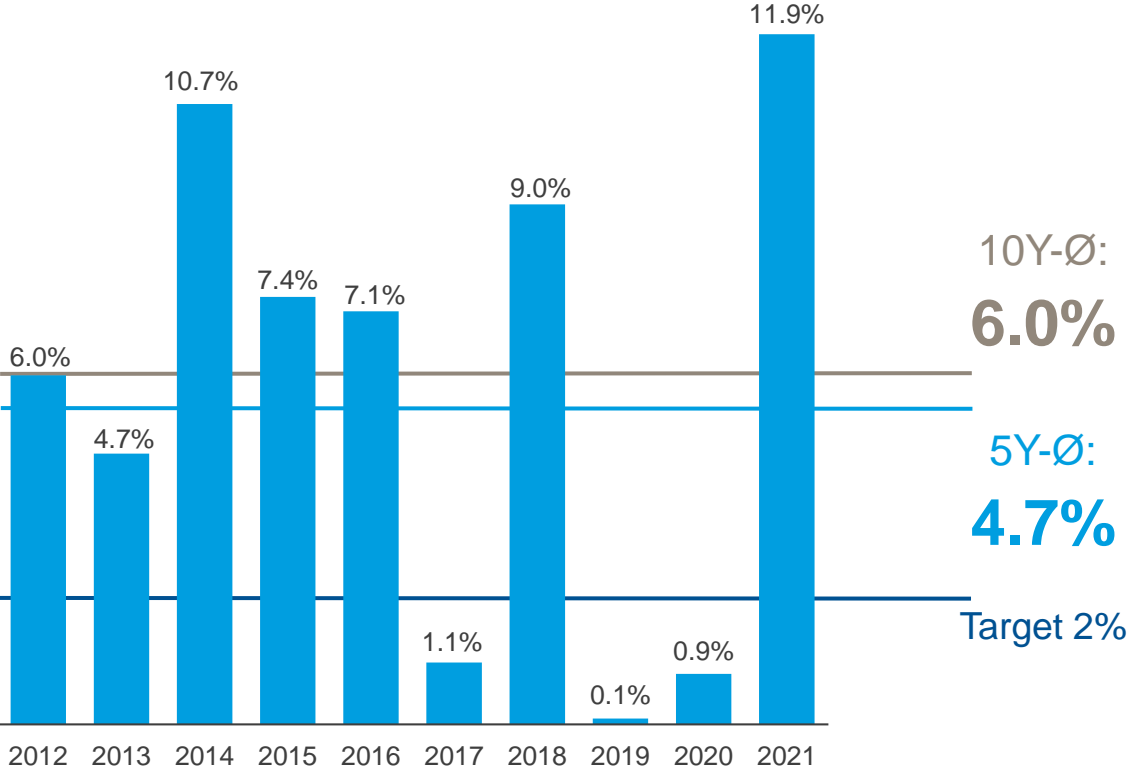
- Stronger growth in 2022 reflects growth, model changes and cycle management for retrocession protection



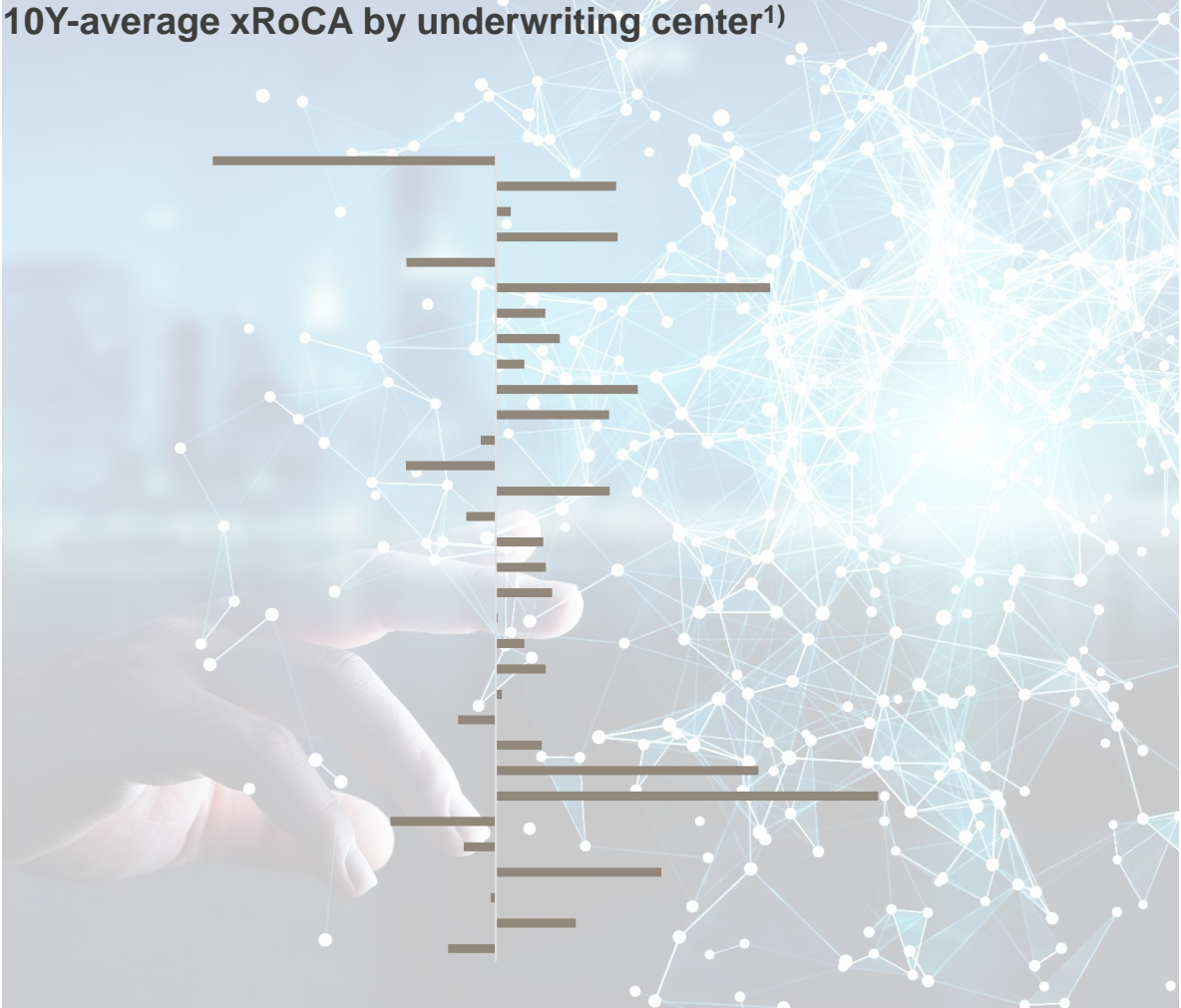
# Diversification is key for the profitability of our reinsurance portfolio

## Long-term xRoCA well above 2% target; outperformance in 7 out of 10 years

### xRoCA



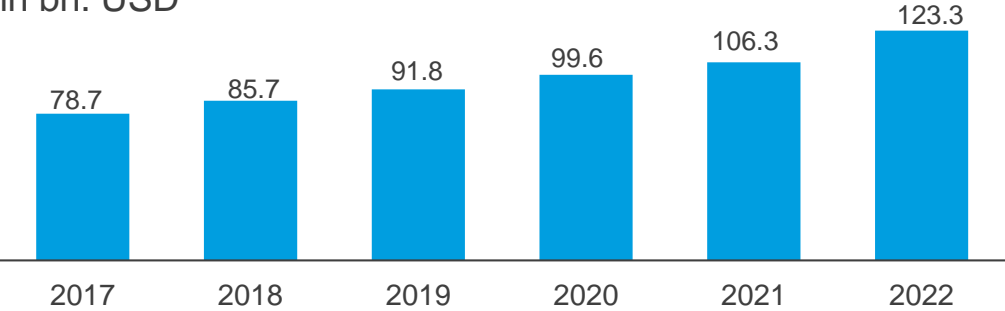
xRoCA = Excess return on capital allocated  
1) Not adjusted for volume, includes underwriting center with < 10Y-history



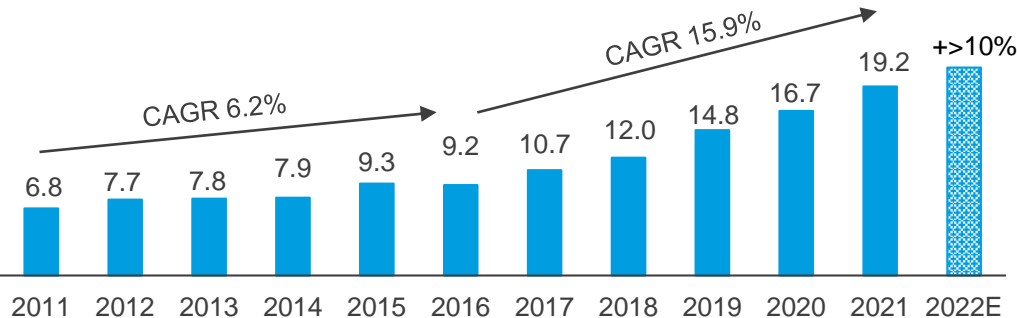
# Favourable outlook for demand in P&C reinsurance

## Underlying growth of P&C (re-)insurance will be driven by volatility

**Modelled global insured aggregate average annual loss<sup>1)</sup>**  
in bn. USD



**Gross written premium P&C reinsurance** in m. EUR



1) Verisk  
2) Allianz Global Insurance Report 2022

**P&C insurance market**  
expected annual growth of  
**+4.6%**  
over next 10 years<sup>2)</sup>

---

**Drivers for (re)insurance demand**

- Climate change
- Uncertain geopolitical environment
- Growth of economies and increasing insurance penetration in Emerging markets

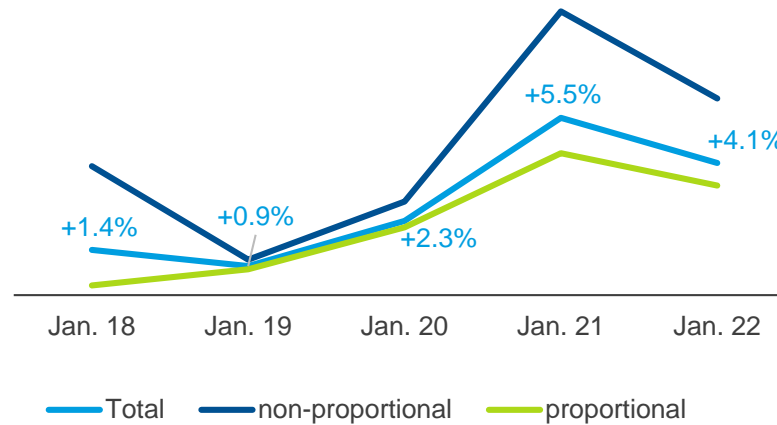
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**Hannover Re**  
P&C reinsurance  
**> 7%**  
medium-term outlook

# Improving market environment



Risk-adjusted rate increases at 1/1 renewals

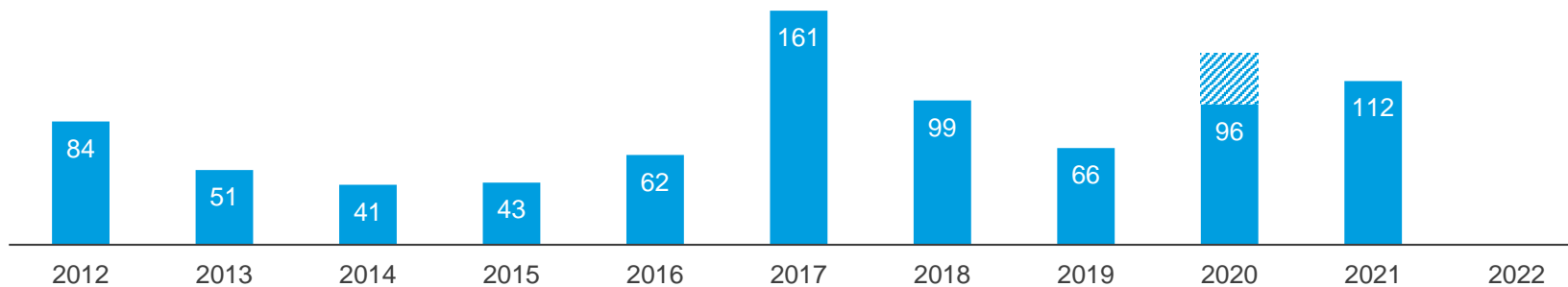


## Drivers for rate increases

Loss experience and trends (incl. climate change)

Low interest rates (until 2021)

Inflation started to increase in 2021



■ Insured losses from catastrophes in bn. USD<sup>1)</sup>    ▨ Covid-19 losses in bn. USD<sup>2)</sup>

1) Swiss Re Sigma Explorer  
2) HSBC claims tracker

**somewhat  
different**

**2**

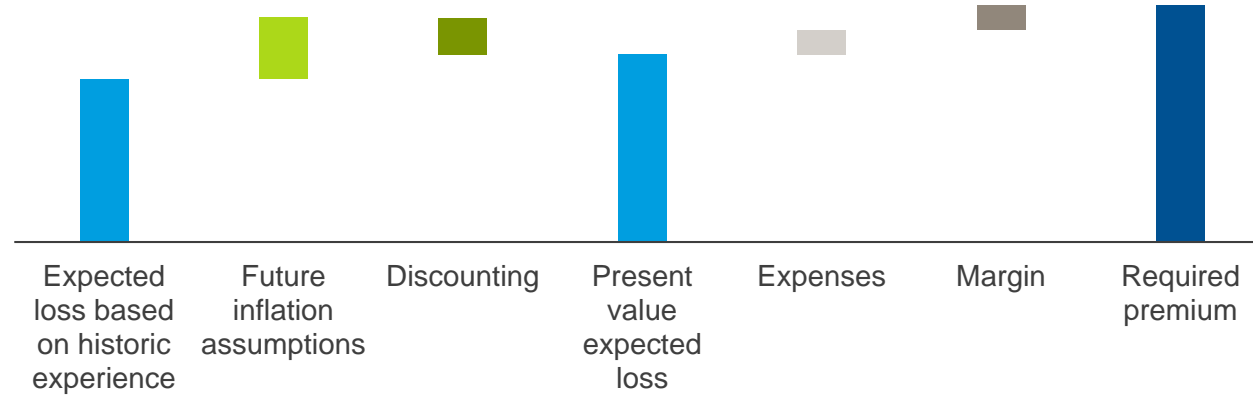
**Pricing trends**

**hannover re<sup>®</sup>**

# Inflation is fully embedded in our pricing

Historical inflation and future outlook differentiated by line of business and region

**~25%**  
of traditional business  
protected by indexation  
clauses



**384**  
different inflation indices  
used in pricing

## Short-tail property

- Forecast for building costs already adjusted early 2021
  - Uncertainty of only one year until payment of the losses

## Long-tail liability

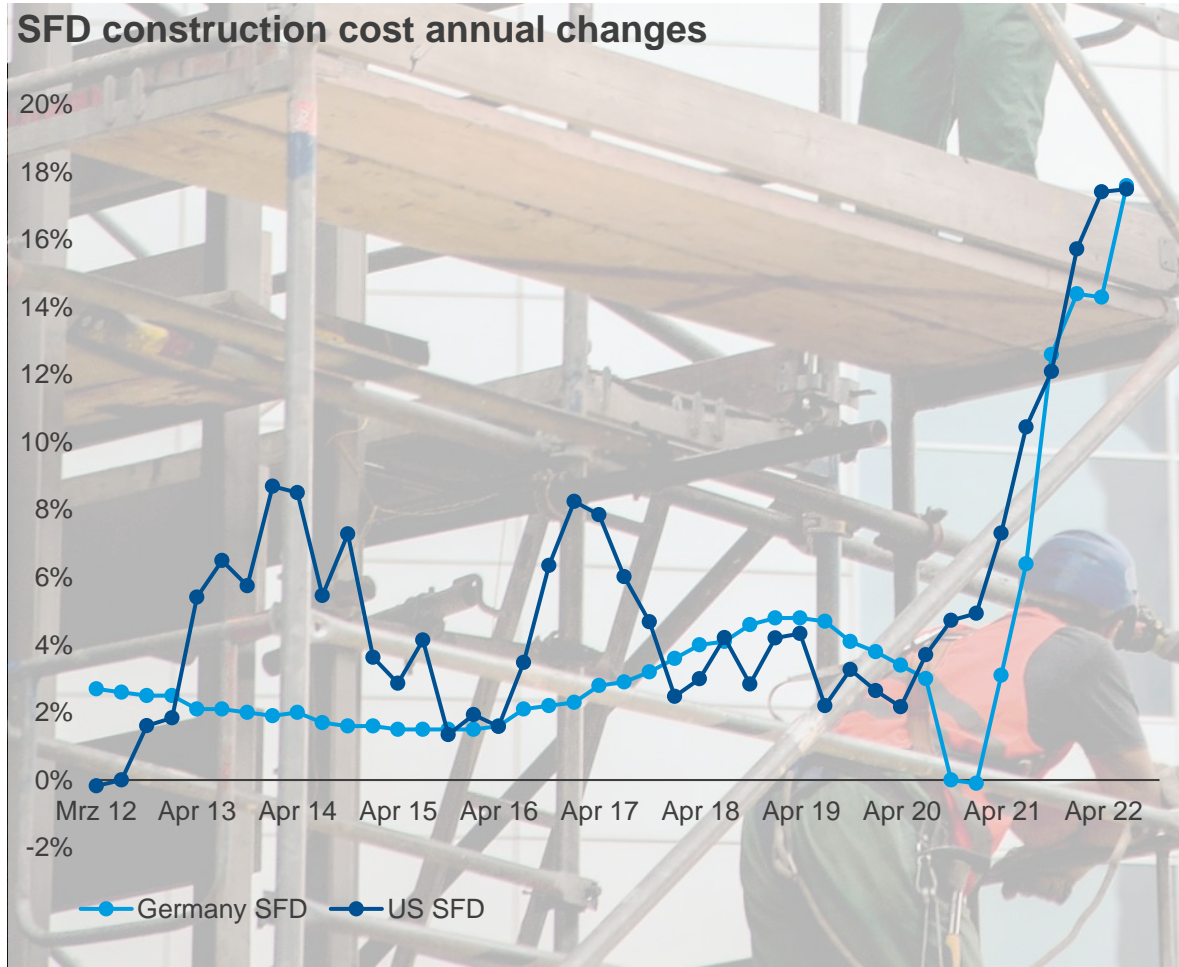
- Increased expectation for wages & salaries and consideration of superimposed inflation (e.g. medical cost + life expectancy)
- Outside the US, terms for long-tail business include indexation clauses on the non-proportional side

## Proportional business

- Analysis, if inflation is reflected in increasing primary insurance rates; sliding scale commissions on parts of the portfolio

# Inflation in NatCat business

## Construction cost development – Germany vs US

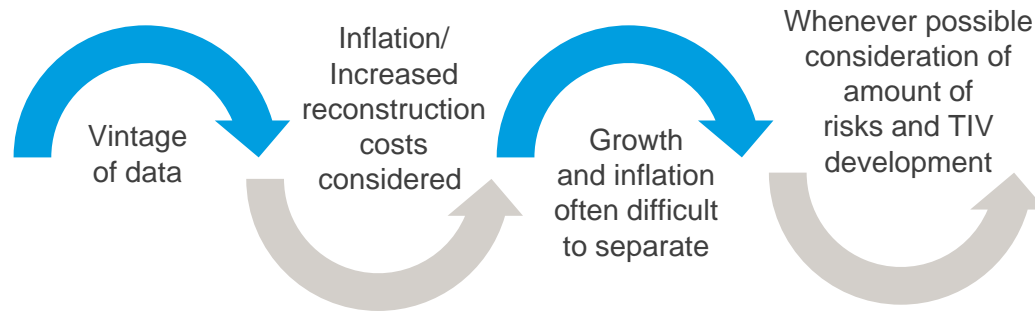


- Significant differences in the development of prices between different materials and labour.
- Depending on the damage, labour or material may be the main driver of loss
- Loss ratio has a significant impact on insured losses as destroyed buildings need to be built according to today's regulations
- Lack of material increases time element losses (BI/ALE)

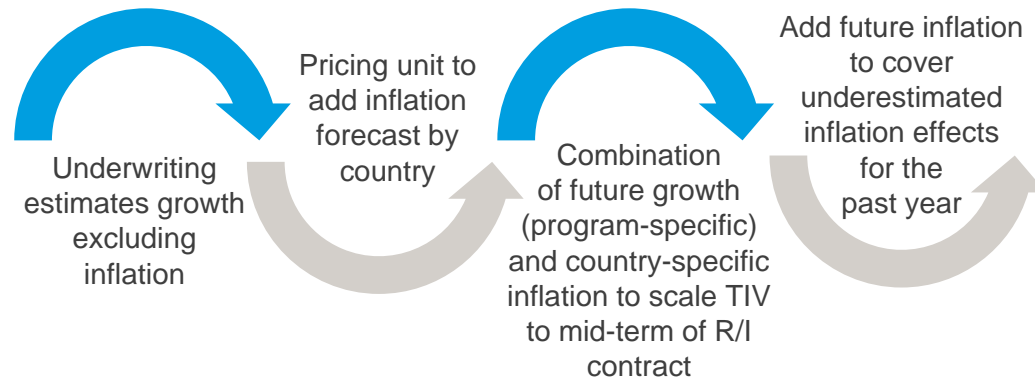
SFD = Single Family Dwelling  
Sources: Germany: Statistisches Bundesamt (destatis.de), US: [Construction Price Indexes \(census.gov\)](https://www.census.gov/construction/pxc1/)

# Inflation is considered on individual program level to reflect cedent-specific approaches in exposure valuation

## Consideration of provided exposure data



## Consideration of future effects



## Example: How we deal with inflation during renewal (pricing and aggregates)

Final factor:  $1.06 * 1.03 * 1.06 = 1.16 = 16\% \text{ increase}$

**Missing previous inflation:**  
 Inflation 2021 → 2022: 12%  
**minus** cedent's own inflation 2021 → 2022: 6% (estimated)  
 $12\% - 6\% = 6\%$  "missing" inflation

2021	Example	2022
	TIV <sup>1)</sup> +8%	
	#risks +2%	

average risk increases:  $8\% - 2\% = 6\%$

**6% future inflation**  
 2022 → 2023 forecast via official country-specific assumptions, not program-specific estimates

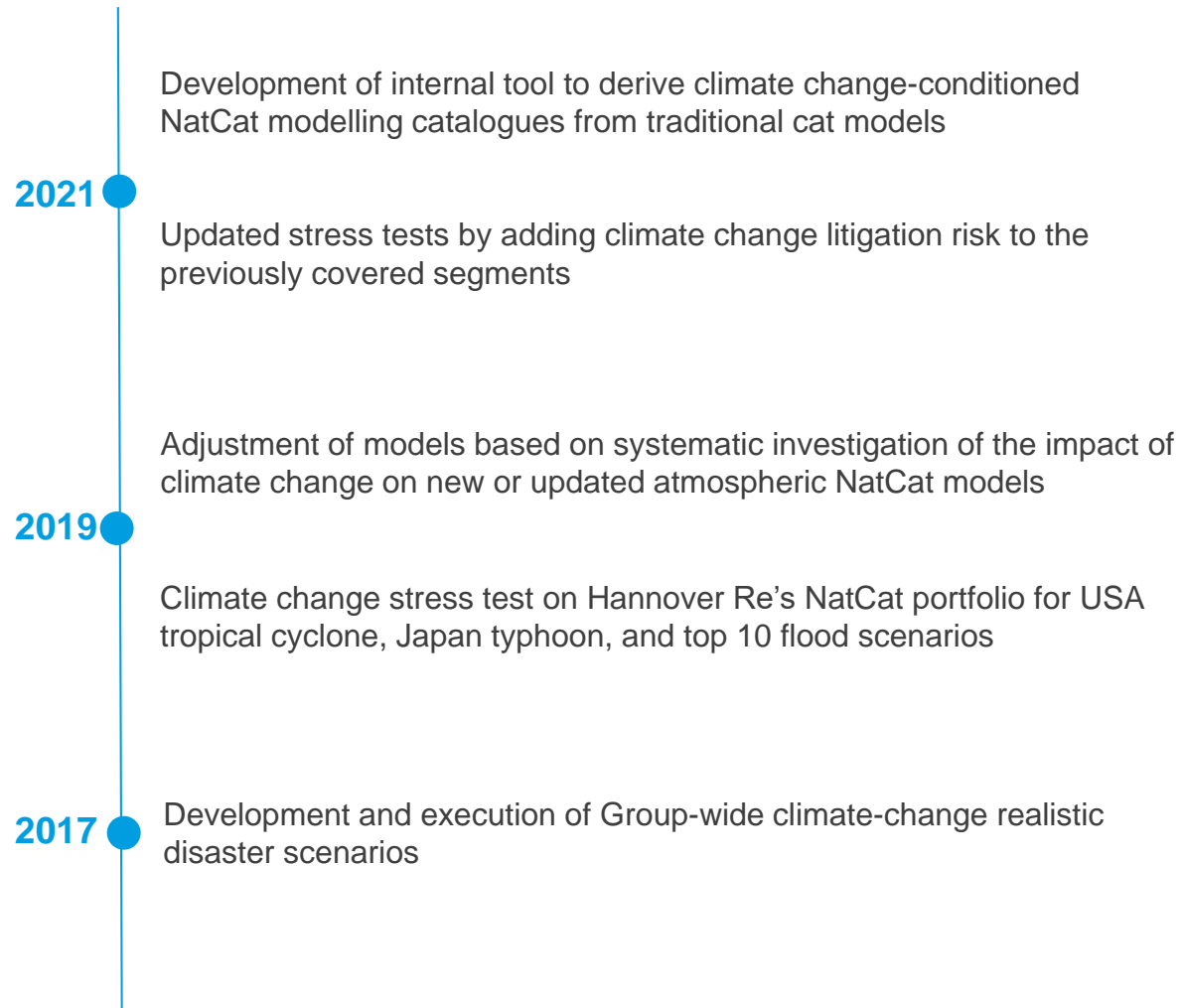
**Pure growth assumption**  
 2022 → 2023 by underwriting: 3%

**Inflation and Growth factors**  
 will be saved for future reporting/statistics

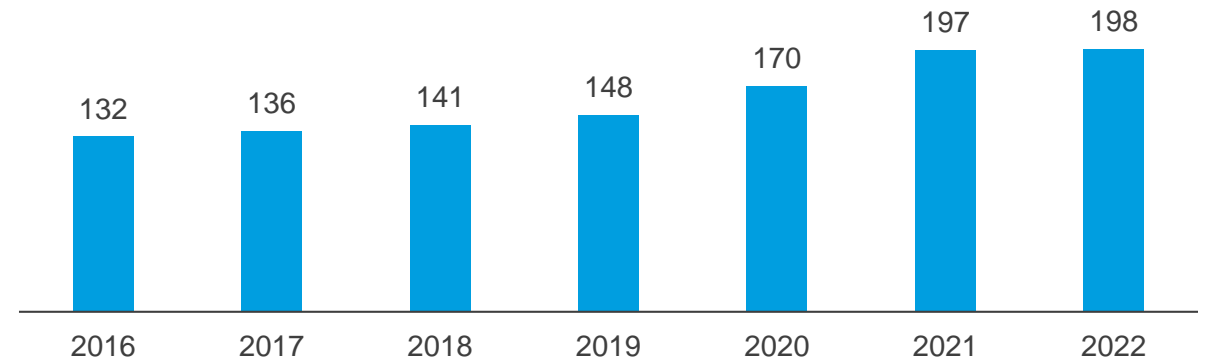
**Current inflation levels are a global phenomenon and influence all programs**

1) Total insured value

# Climate-change risks are included in modelling and pricing



## Number of country-peril combinations included in our internal model



- All top 10 NatCat scenarios (representing 2/3 of total TVaR) are adjusted regarding climate change; more than 90% per TVaR/scenario is modelled based on validated vendor models
- Regular climate-risk stress tests
- Climate change-related adjustments are implemented consistently in pricing and accumulation control
- Vendor models adjusted for own view, which is overall more conservative



somewhat  
different

3

Key takeaways

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# Key takeaways

## Profitable growth

- Track record of diversified and profitable growth
- Increasing demand for (re-)insurance and positive pricing trends
- Increased trend towards tailor-made solutions



## Pricing

- Inflation is reflected in our pricing assumptions
- Climate change is embedded in our models and reflected in pricing



**Favourable outlook for further growth.  
Inflation and climate change risks are  
manageable.**

A microscopic view of several coronavirus particles, appearing as spherical structures with numerous spike-like projections on their surface. The particles are rendered in shades of blue and cyan against a dark background.

*somewhat  
different*

# Insights into Life & Health reinsurance

Our response to the Covid-19 outbreak

Claude Chèvre, Member of the Executive Board  
25<sup>th</sup> International Investors' Day 2022  
6 October 2022

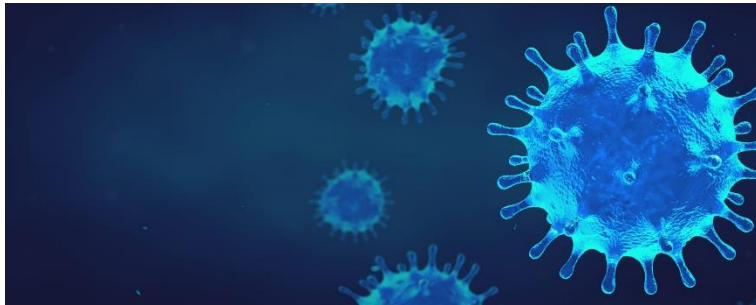
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# Agenda

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1

Pandemics:  
Not really a surprise



2

Impacts on the  
L&H business



3

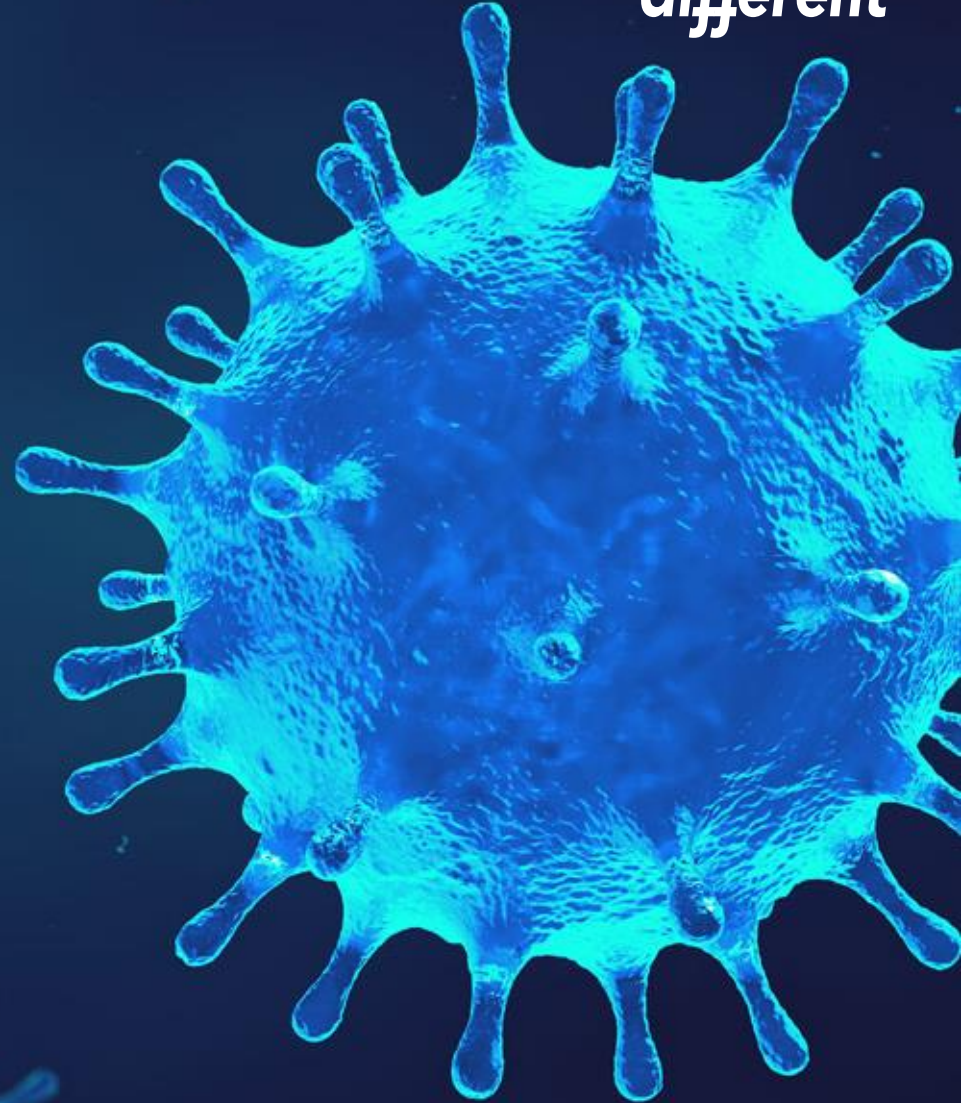
Conclusions &  
Key takeaways



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**1**

**Pandemics:  
Not really a surprise**



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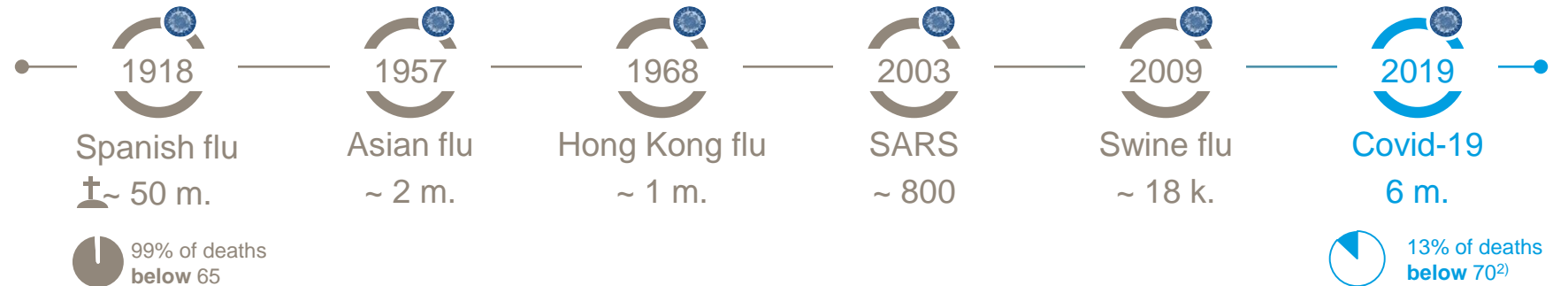
# Pandemics: Not really a surprise

Since the Middle Ages there have been a number of pandemic outbreaks

## Pandemic

An epidemic that has spread over several countries or continents, usually affecting a large number of people<sup>1)</sup>

## Observed pandemic outbreaks – 20<sup>th</sup> & 21<sup>st</sup> century

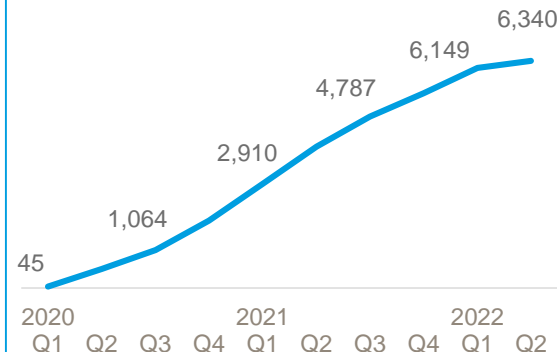


## Global Covid-19<sup>3)</sup> statistics

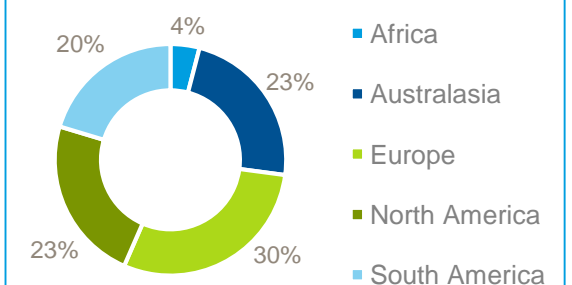
550 m. Cases  
6.3 m. Deaths

As @ 2022H1

## Cumulative Covid-19 deaths



## Regional Covid-19 split



1) Principles of Epidemiology | Lesson 1 - Section 11 (cdc.gov) 2) openknowledge.worldbank.org 3) Coronavirus Pandemic (Covid-19) - Our World in Data

# Pandemics at Hannover Re life & health

## Managing potential claims shocks is core to the role of reinsurance

### Internal model

Pandemics: A L&H catastrophe risk and integral part of Hannover Re's internal model

2008

Launch of  
internal model

2016

Certification  
by regulator

1,041

EUR m. pandemic  
capital in 2019<sup>1)</sup>

### Extreme mortality swap

2013

First  
placement

7

# of  
tranches

335

USD m.  
current capacity

### Pandemics can be managed through diversification

P&C

L&H

Business segments



Lines of business



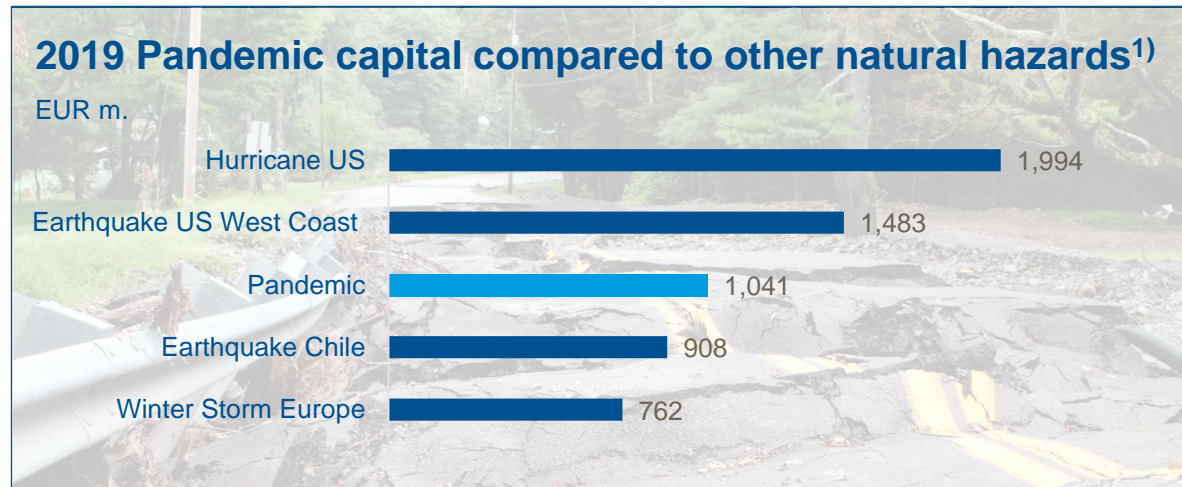
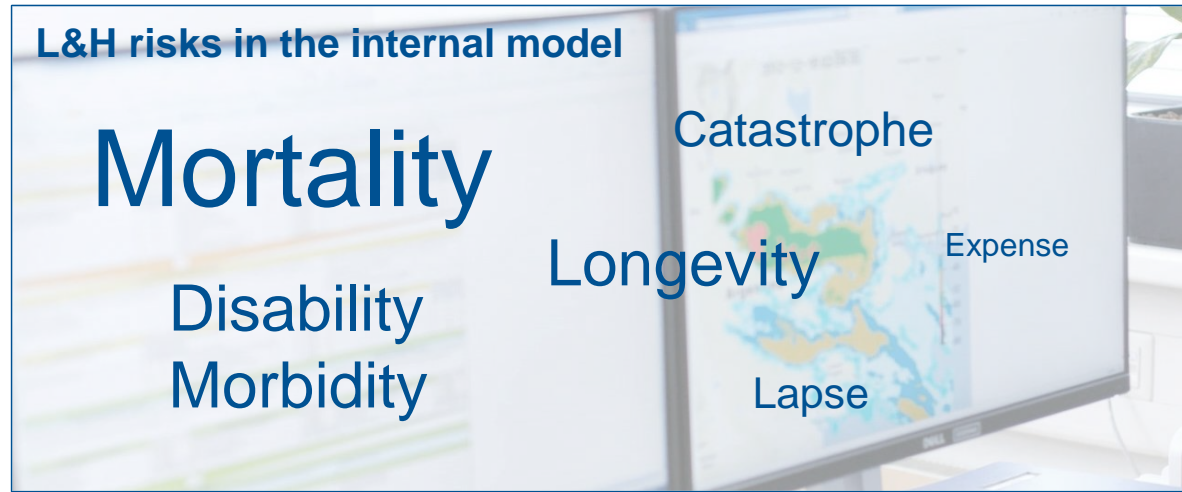
Geographically

Professional reinsurers are well prepared to respond to the occurrence of pandemics. Proficient risk management and proper diversification are key instruments for managing pandemic risks.

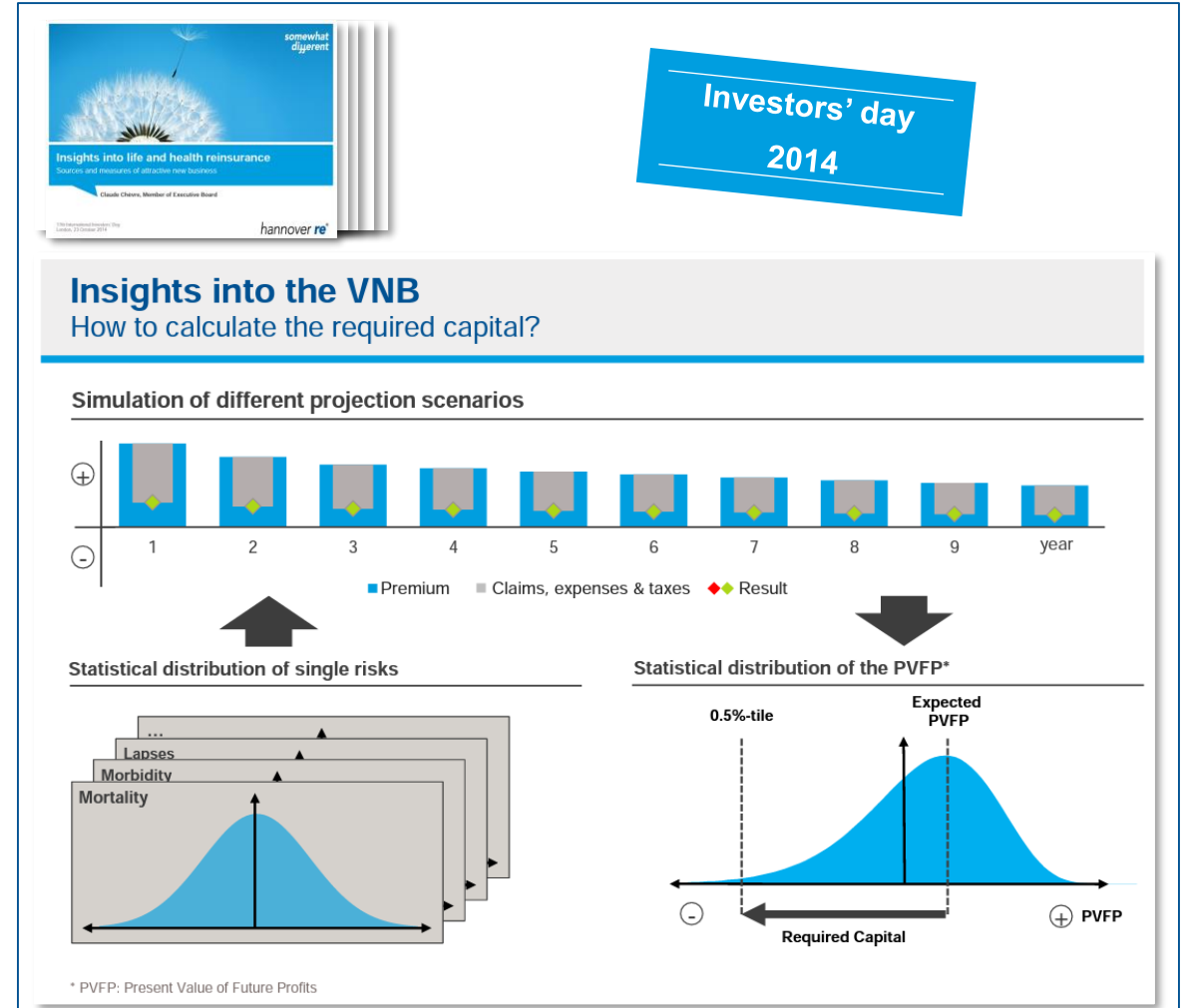
<sup>1)</sup> Required capital with a 99.5% confidence level on an aggregate annual loss basis; net of benefits from extreme mortality swap

# Internal model: defines capital needs

Pandemics are reflected within L&H catastrophe risk



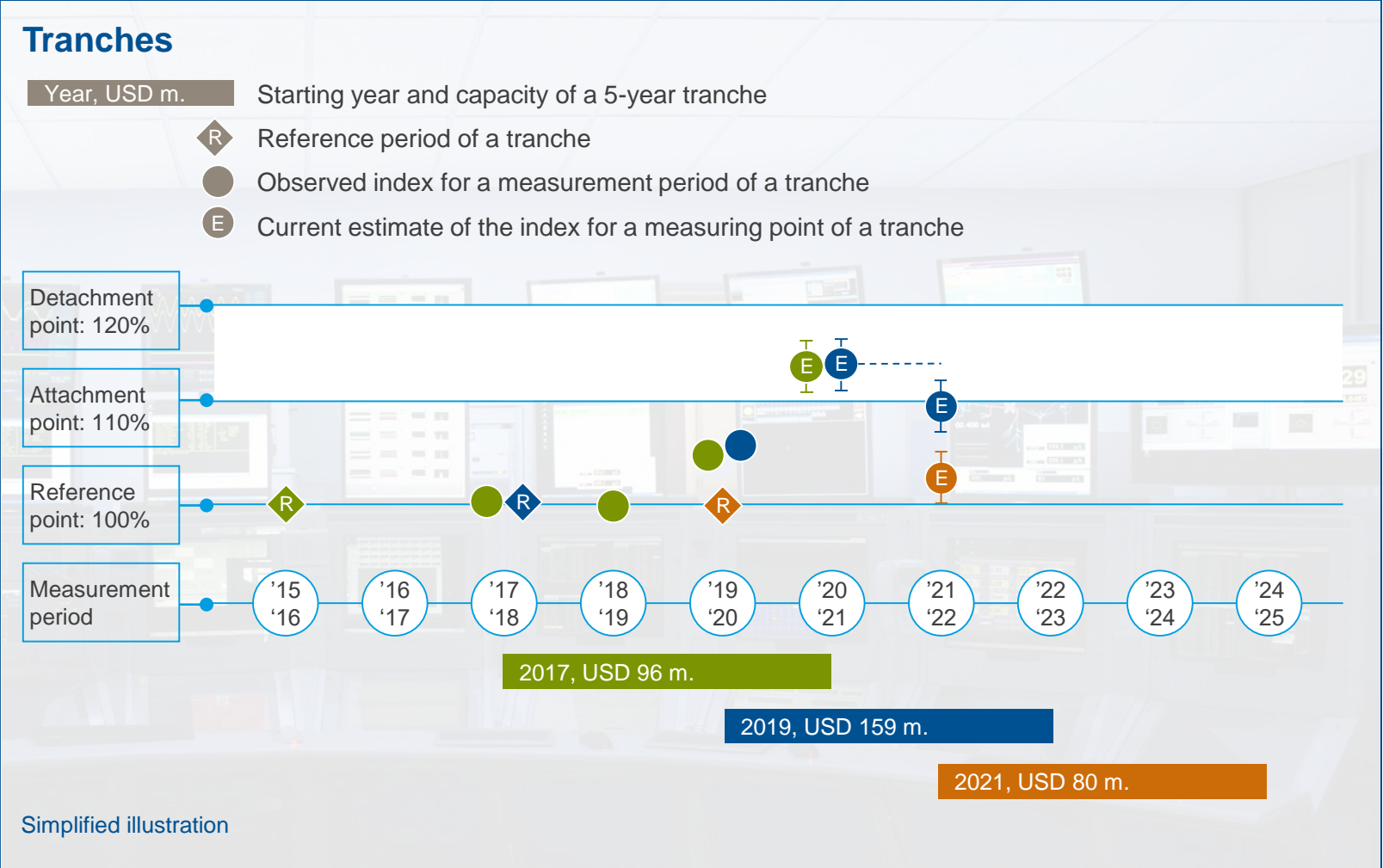
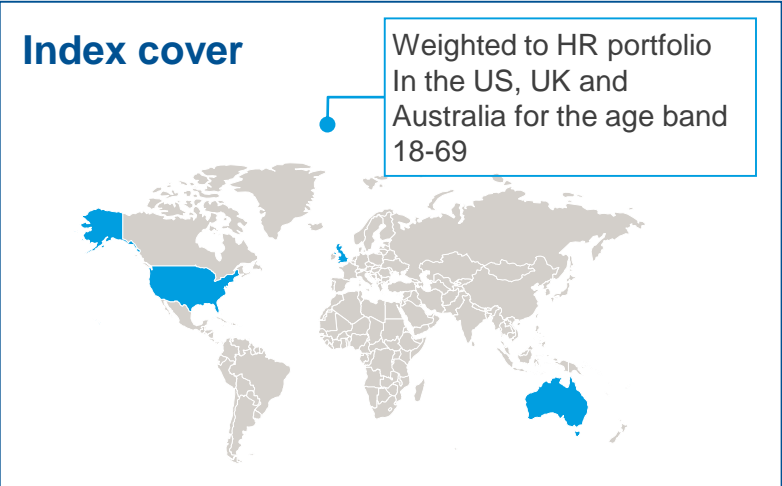
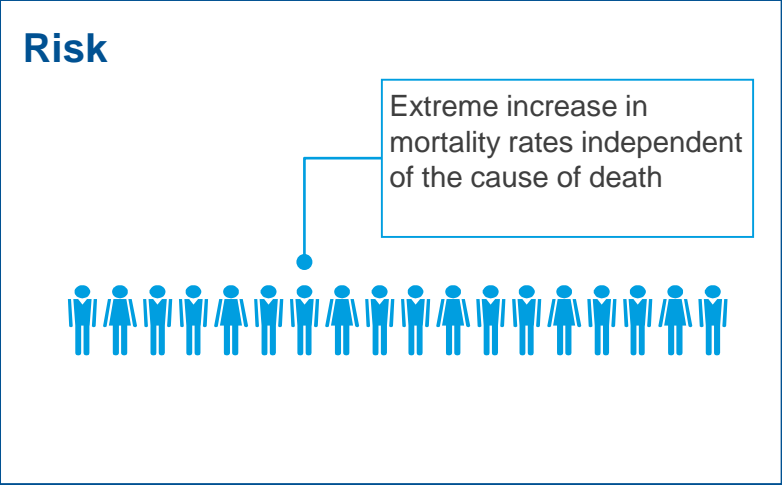
1) Required capital with a 99.5% confidence level on an aggregate annual loss basis





# Extreme mortality swap: cover against extreme mortality shocks

Triggered for the first time in the measurement period 2020/2021



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different*

2

**Impacts on the  
L&H business**

average 45%

+27%

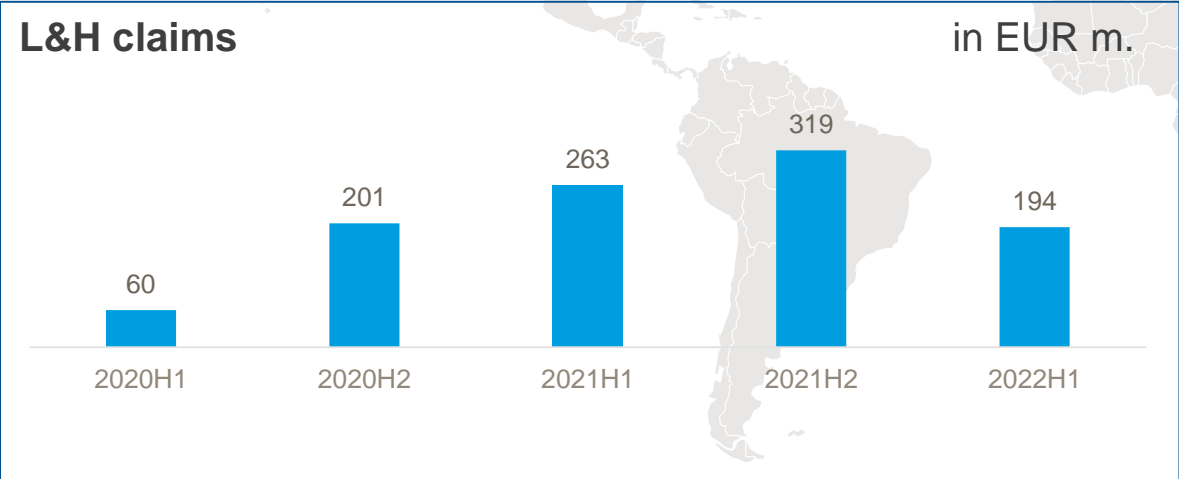
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# Development of worldwide cumulative population Covid-19 deaths

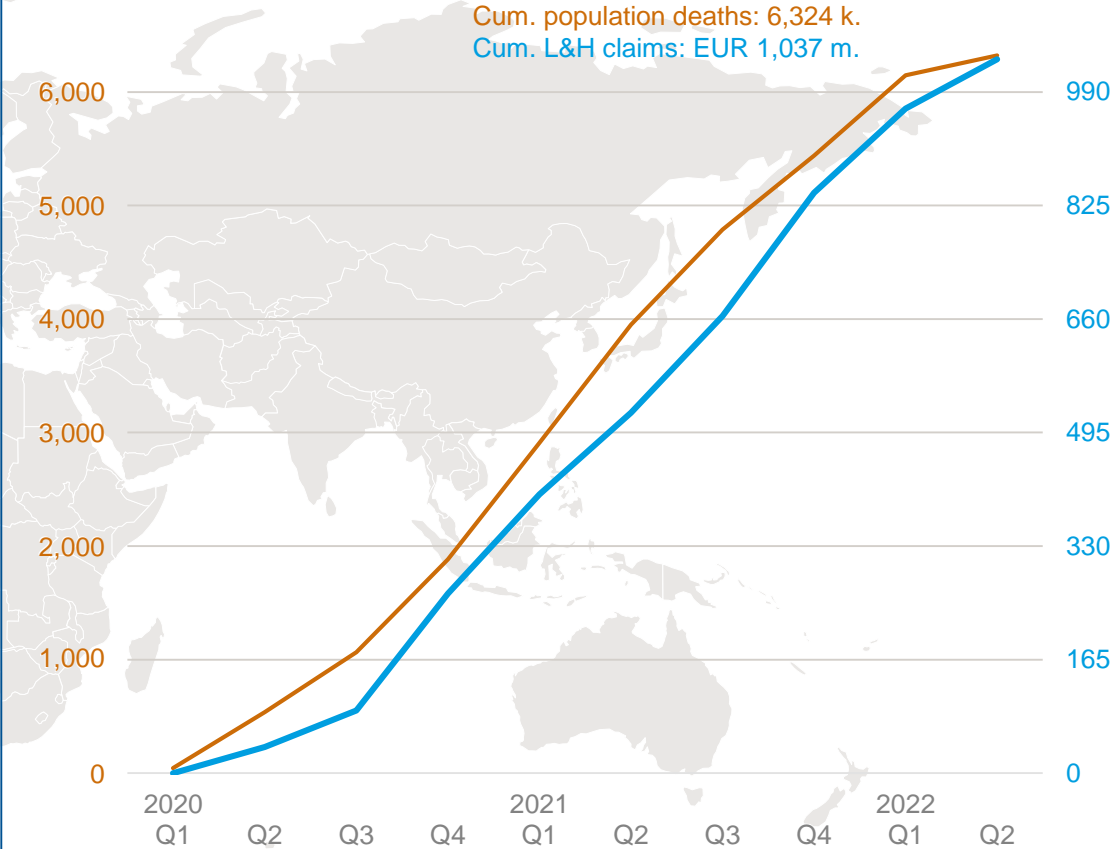
Reasonably good proxy for Hannover Re's cumulative Covid-19 claims

Some factors influencing Hannover Re's Covid-19 claims

- Structure of the insured portfolio (age, socio-economic profile)
- General Covid-19 impact and base mortality in the region
- Response of local authorities
- Structure of primary and reinsurance covers
- Data availability and reporting delays



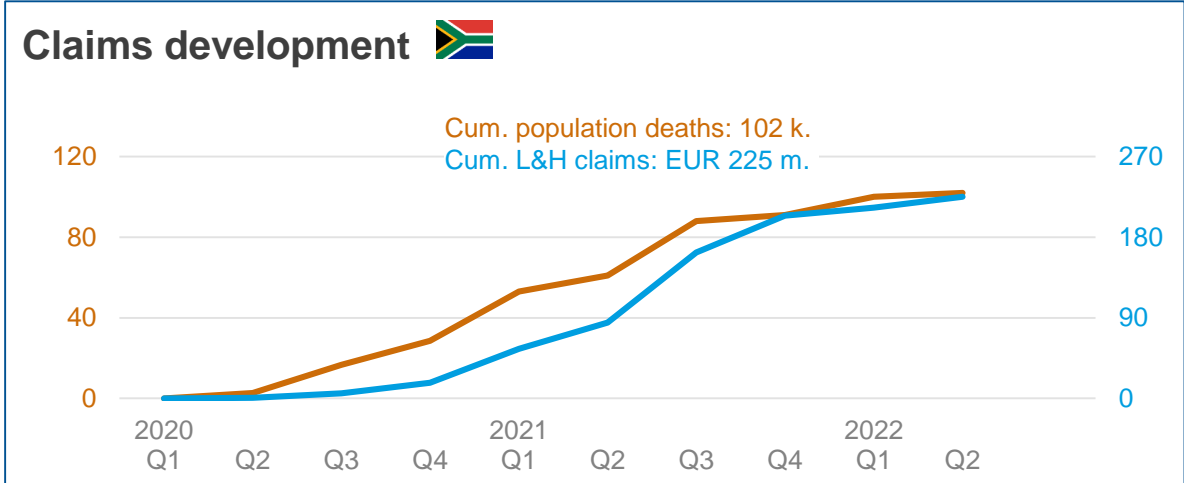
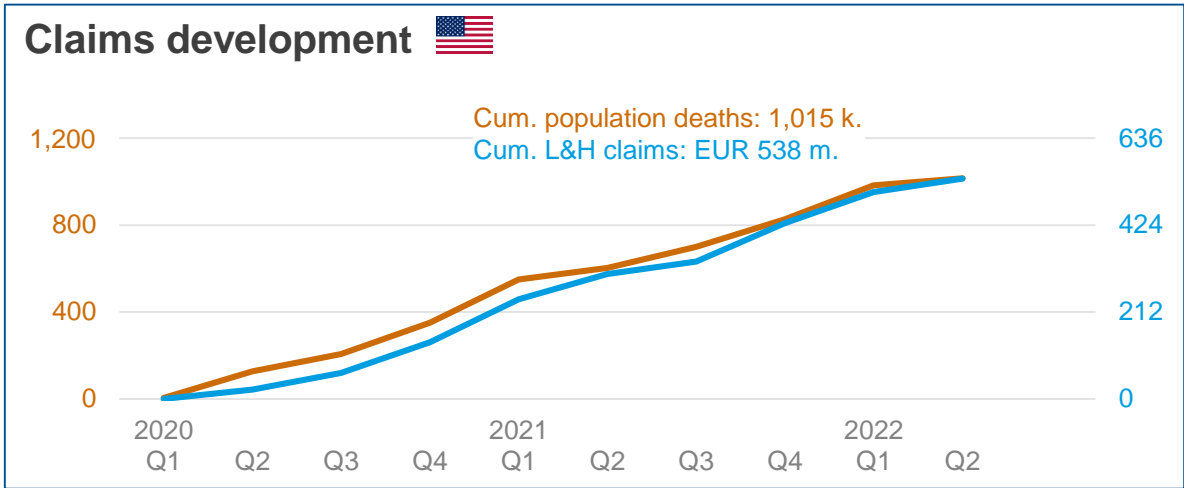
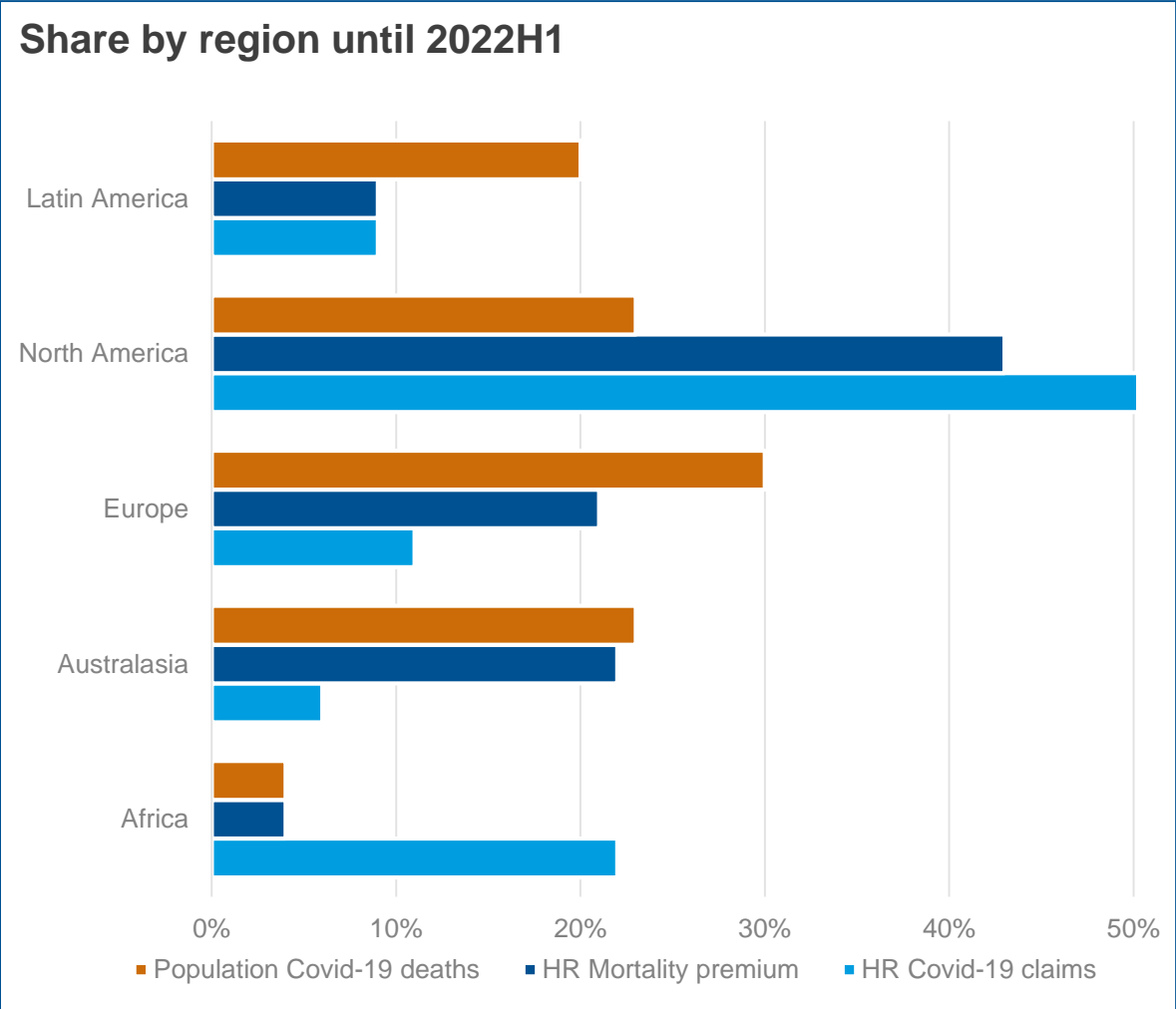
## Claims development



Source: Coronavirus Pandemic (Covid-19) - Our World in Data

# Development of regional cumulative population Covid-19 deaths

## Quality of proxy for Hannover Re's cumulative Covid-19 claims varies by region

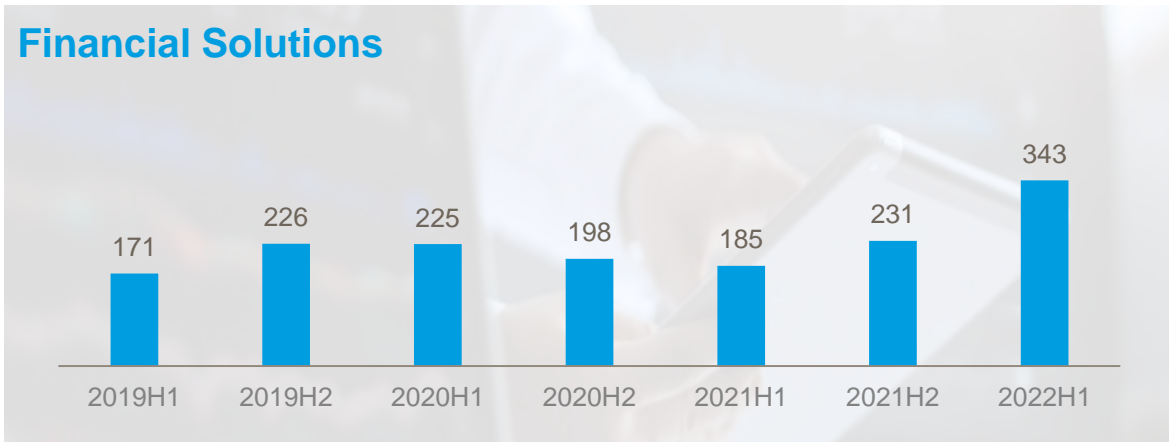
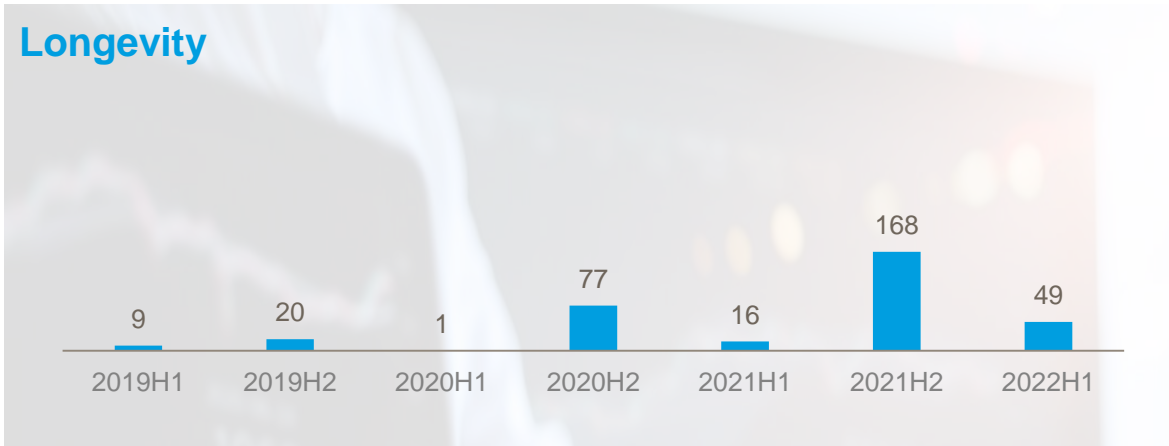


Source: Coronavirus Pandemic (Covid-19) - Our World in Data

# Strong contribution from non-negatively affected business

## Financial impact of 2<sup>nd</sup> order effects difficult to estimate

### Non-negatively affected business, EBIT in EUR m.



### 2<sup>nd</sup> order effects

Economic downturn



Long Covid



No reported claims



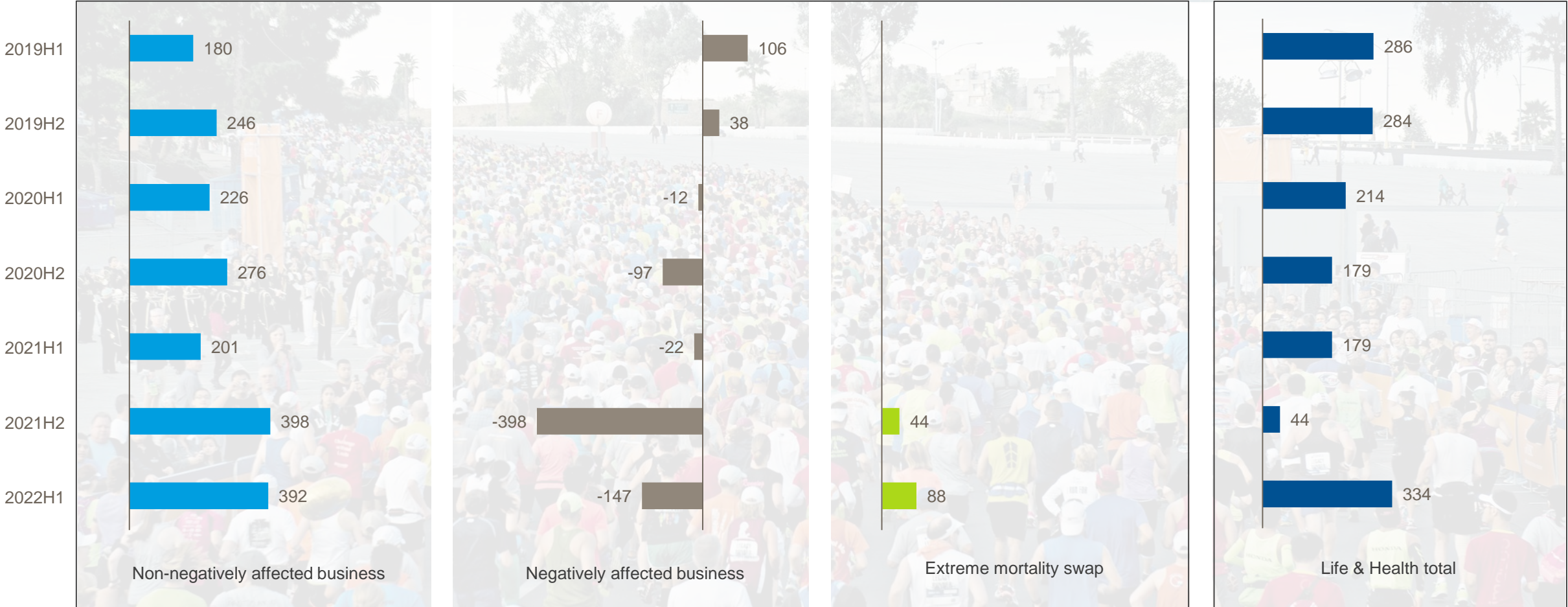
Wrongly reported claims



# Non-negatively affected business and extreme mortality swap

More than compensate the losses from Covid-19

EBIT contribution, EUR m.



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different

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Conclusions &  
key takeaways

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# There are various options

## To enhance further resilience against future pandemics

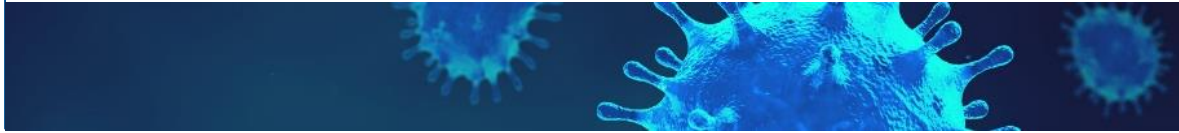
- ✓ Shorten rate guarantees for pandemic-exposed product lines
  - Refrain from offering whole of life guarantees for mortality & morbidity
- ✓ Focus on new opportunities from non-negatively affected lines of business
  - Increase offerings in financial solutions & longevity
- ✓ Strengthen data analytics capabilities
  - Validate and back test the internal pandemic model to further optimise diversification



# Key takeaways

## Pandemics

- Various pandemic outbreaks have been observed
- Most were caused by viruses not bacteria
- Different age groups were / are affected
- Effective risk management is key



## L&H business

- 1,037 EUR m. cumulative Covid-19 claims as at 2022H1
- Claims occurred not always in line with mortality exposure
- Data quality varies from region to region
- Risk management shown to be effective



## Conclusions

- Occurrence of pandemics must be expected
- Diversification is of utmost importance
- Data analytics is essential



**Life and health reinsurers do have options to further increase their resilience against future pandemics.**



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different**

# IFRS 17 / IFRS 9

A first glance

Clemens Jungsthöfel, Chief Financial Officer  
25<sup>th</sup> International Investors' Day 2022  
London, 6 October 2022

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# Agenda

1

Introduction  
IFRS 17 / 9

2

Approach to  
transition

3

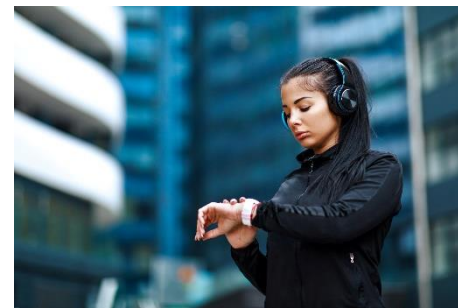
Impact on  
equity,  
earnings and  
KPIs

4

Timeline

5

Key  
takeaways



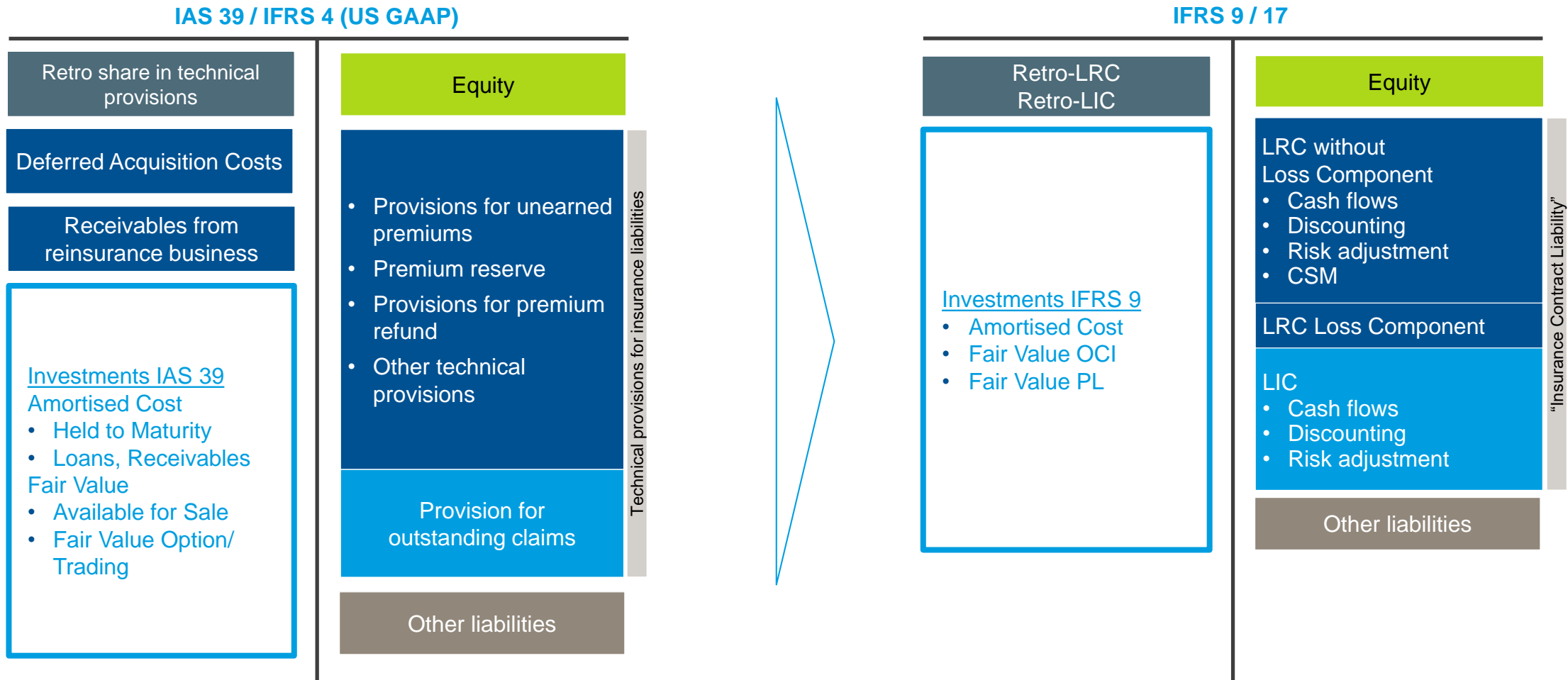
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# 1

## Introduction IFRS 17 / 9

# IFRS 17 significantly changes the structure of the balance sheet

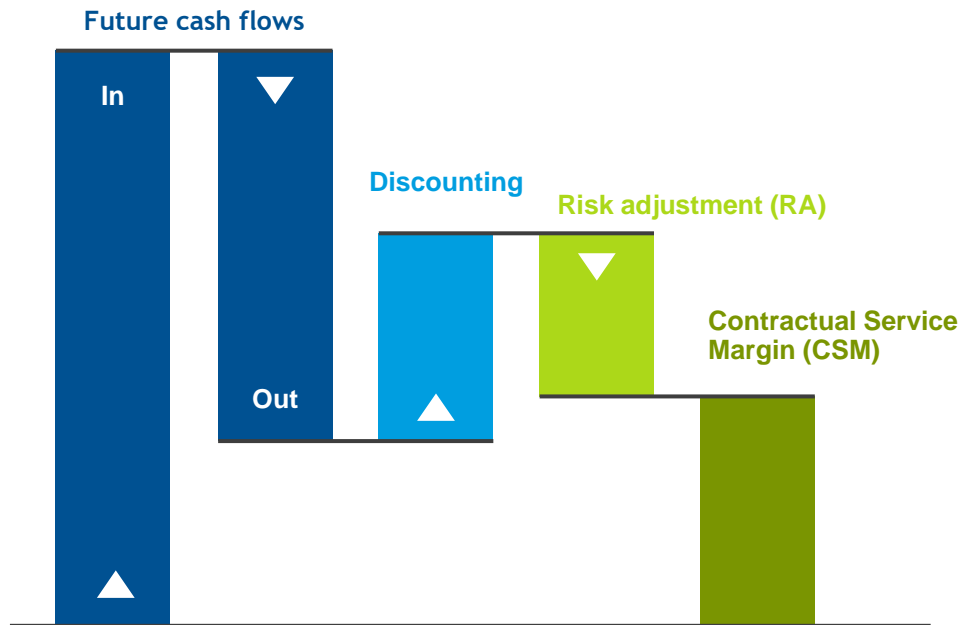
## IFRS 9 changes the classification and measurement of financial instruments



# IFRS 17 - Full adoption of GMM allows to steer business on a consistent basis

## Ensuring transparency and bridging the GA(A)P to economic view

### Full adoption of General Measurement Model (GMM) for entire business (P&C and L&H)



### Valuation methods and rationale

- Cash flows and economics of reinsurance business will remain unchanged
- IFRS 17, in particular **GMM** as default model, is complex with significantly increased data and other requirements
- However, we have taken a broader, long-term view and aim to use the change in accounting as **transformational** in order to
  - increase transparency on **earning patterns** and **value creation**, incl. comparability between lines of business
  - improve alignment with both Solvency II and internal performance measures (IVC: Intrinsic Value Creation)
  - review our data and IT infrastructure, streamline processes and increase automation
  - solve systematic IFRS4 accounting mismatches and reward asset-liability management efforts
  - improve steering and managing of our portfolios
- Adoption of **OCI option** for large parts of our portfolio to match investment valuation will reduce volatility from interest rate movements
- **Prudent reserving approach** will be maintained and – together with CSM and RA at transition – help to manage potential increased volatility

# IFRS 9 - Fundamental revision of accounting rules for financial instruments

## Higher share of assets at Fair Value through P&L

### Classification and valuation

- Majority of investments in **scope of IFRS 9** (direct real estates out of scope)
- IAS 39 **categories** HtM, L&R, AfS, FVPL will change to
  - Amortised Costs (AC)
  - Fair Value through P&L (FVPL)
  - Fair Value through OCI (FVOCI)
  - Fair Value through OCI w/o recycling (FVOCI non-recycling)
- Reduced flexibility in assigning financial instruments to valuation categories (“**SPPI**” criteria)
- Business model „**Hold & Sell**“ has been applied, i.e. most financial instruments **continue to be classified as FVOCI** (~ 93%)
- **FVPL** volume rises significantly
- **Expected Credit Loss** (ECL) becomes new P&L component
- Existing **currency accounting mismatch** (monetary vs. non-monetary items) will be mitigated with changes in FV of investment funds (incl. Private-Equity, Real-Estate, fixed-income funds and the respective f/x effects) now being recognised in P&L (previously OCI)
- Minor effect on **equity** at transition (amortised costs instruments)

SPPI = Solely payment of principle interest

### Assets categorised Fair Value P&L

- Main asset classes: Private-Equity, Real-Estate, fixed-income funds



### Introduction of Expected Credit Loss (ECL)

- ECL is measured at acquisition for all fixed-income instruments categorised Amortised Cost or Fair Value OCI
- In case of a significant change in credit quality, probability of default changes from 1 year to remaining maturity



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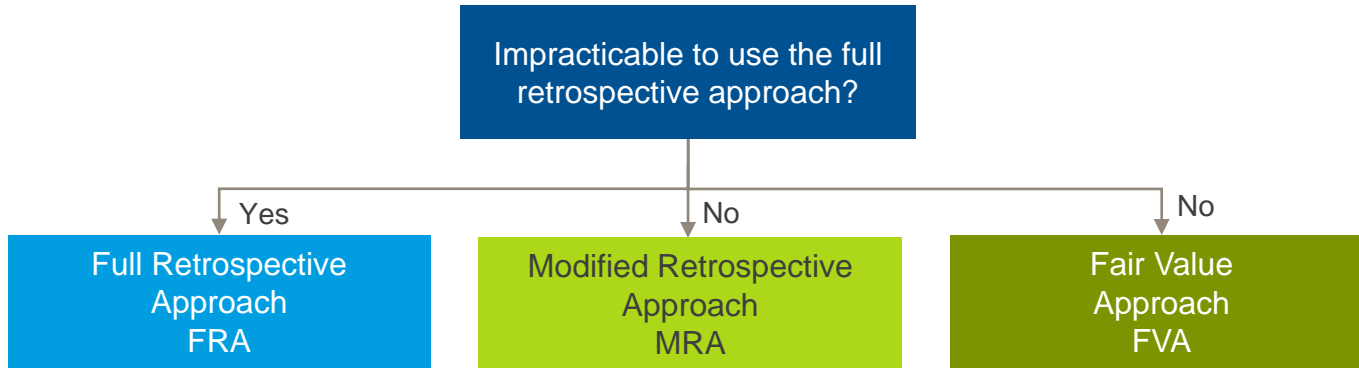
# 2 Approach to transition



# Our transition is focused on ensuring sustainable future earnings

## IFRS 17 - Approach to transition

### How to measure in-force business when applying IFRS 17



### Transition principles

- Hannover Re has used all available approaches at transition: full retrospective (FRA), modified retrospective (MRA) and fair value approach (FVA)
- Main limitation for FRA (“impracticability”) is usually data availability (e.g. segmentation, granularity, initial recognition)

### Business with application of **FVA** has biggest impact in transition

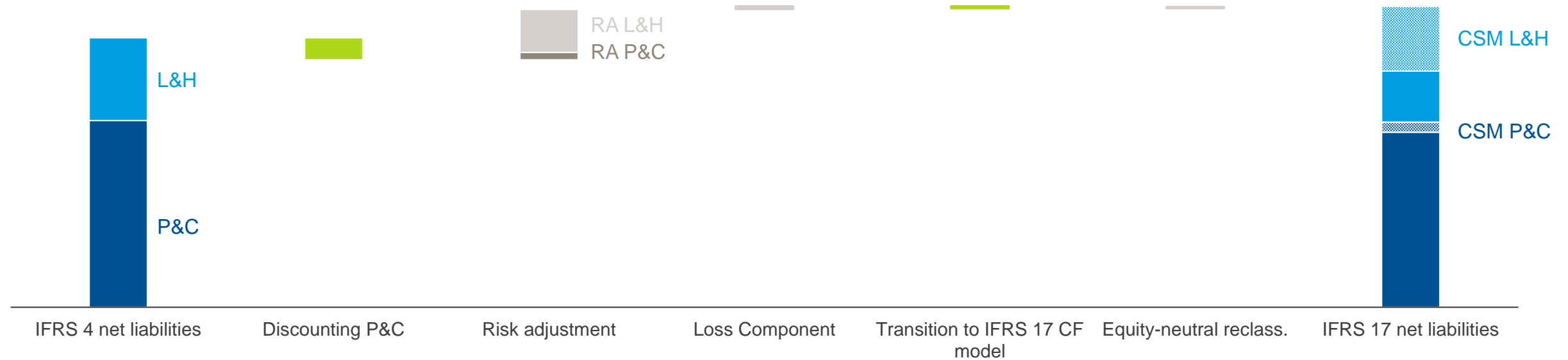
- The CSM or loss component of the LRC at the transition date is determined as the difference between the fair value of a group of insurance contracts at transition and the fulfilment cash flows measured at that date
- IFRS 13 defines fair value as “the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date”

**Transition to IFRS 17 generally does not change the economic assumptions, but results in an unlocking of IFRS 4 assumptions (best estimate liability and interest rates)**

# Our transition is focused on ensuring sustainable future earnings

## IFRS 17 - Approach to transition

Revaluation of net liabilities (illustrative)



**HR Transition to IFRS 17 enables economic measurement of net liabilities and establishes substantial profit / risk margins to ensure sustainable future earnings**

# Ensuring transparency and bridging the GA(A)P to economic view

## IFRS 17 - Approach to transition

### P&C

- Discounting reflects time value of money in measurement of technical liabilities; effect is mainly driven by long-tail segments
- Prudent reserving level maintained within LIC (resiliency reserves); may result in loss component / onerous business at initial recognition
- Establishment of RA (as additional level of prudence) and CSM increases liabilities
- Use of FVA for older underwriting years

Prudent reserving approach maintained

Discounting effect will be more pronounced in 2022/23 due to higher interest rates

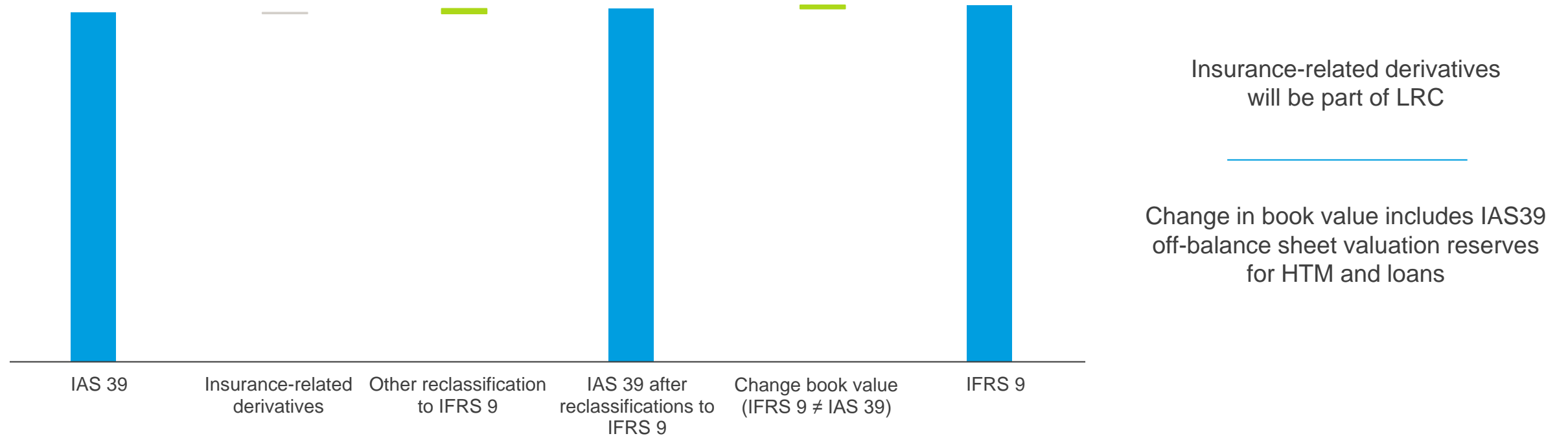
### L&H

- Application of IFRS 17 with limited impact on overall level of liabilities for large parts of L&H business
- Increase in liabilities for mortality business with long durations, due to unlocking of best estimate liability and unlocking of discount rates to current interest rates
- Establishment of substantial CSM and RA at transition

No changes in economic assumptions at transition, impact on liabilities driven by transition principles

# Investments: Limited impact on asset volume from change to IFRS 9

## Revaluation of investments (illustrative)



**Increased share of assets at Fair Value P&L potentially results in higher P&L volatility**

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**3**

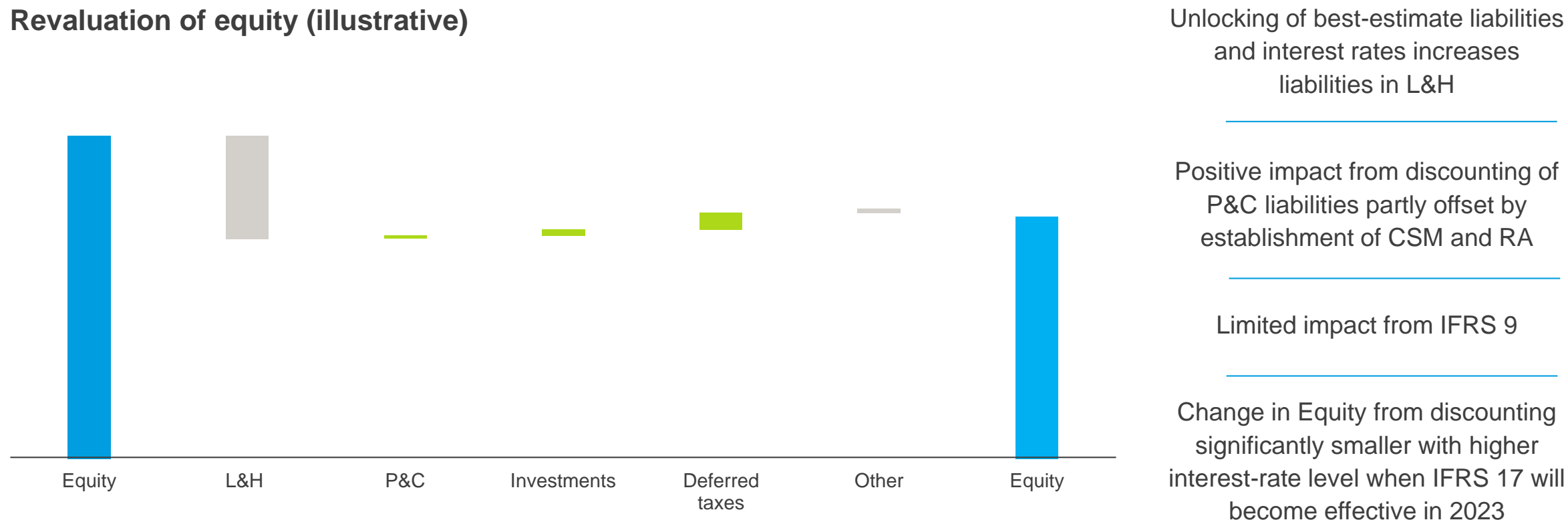
**Impact on  
Shareholders' Equity,  
future earnings and  
KPIs**



# Shareholders' equity: Discounting proves more meaningful economic view

## Interest rate changes 2022 clearly demonstrate accounting mismatch under IFRS 4

### Revaluation of equity (illustrative)

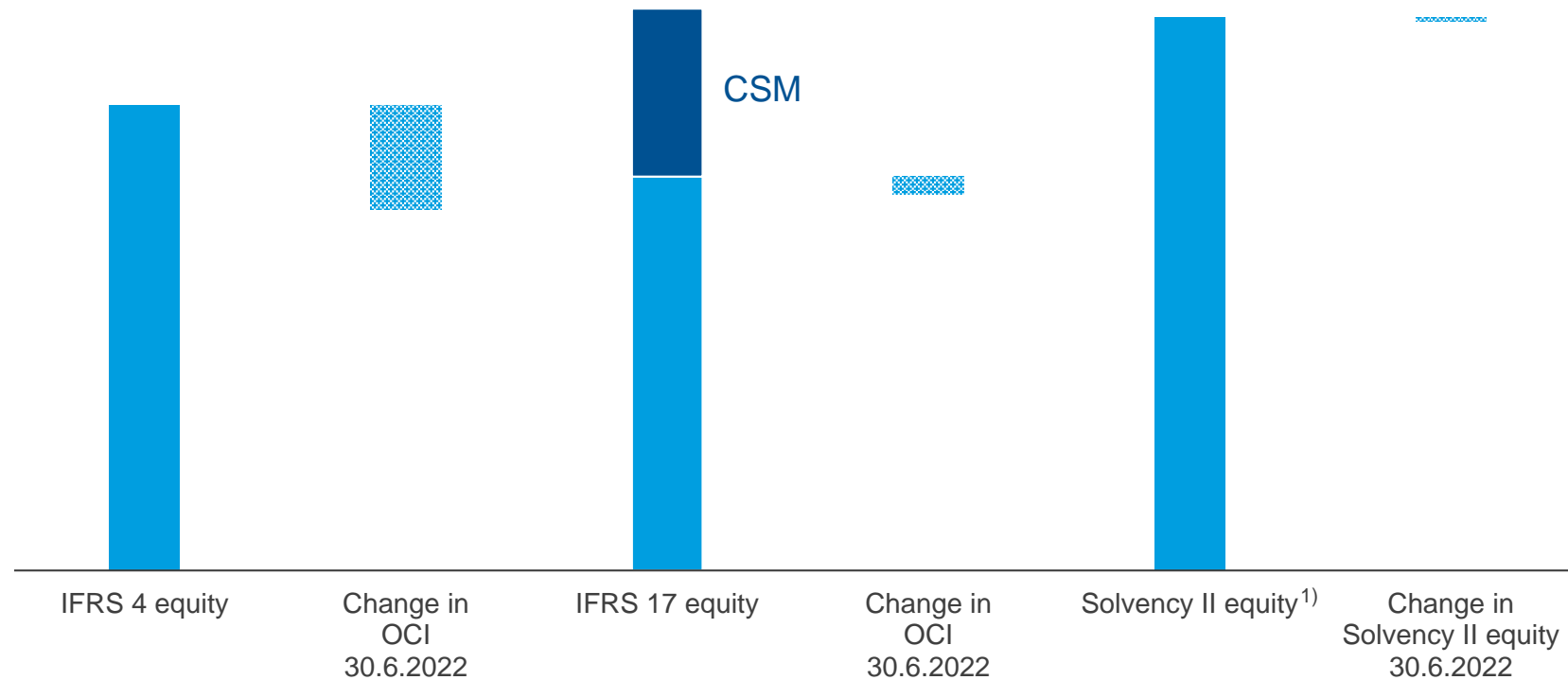


**At transition insurance liabilities will increase and equity decrease due to risk adjustments and CSM, which will contribute to earnings over time**

# IFRS 17 equity + CSM at similar level to Solvency II equity

## Accounting mismatch for interest-rate movements largely mitigated

### Equity (illustrative)



From an economic perspective shareholders' equity needs to be seen in conjunction with contractual service margin (CSM) and risk adjustment (RA)

Reduction in equity at transition (1.1.2022) will be by far more than compensated for by CSM and RA

Sum of equity and CSM (after tax) will be comparable to Solvency II equity

Development of OCI in 1H/2022 confirms more economic view of IFRS17

Financial leverage to be viewed in relation to shareholders' equity + CSM

1) Solvency II excess of assets over liabilities

# Transition approach expected to lead to sustainable earnings level

## IFRS 17 income statement

Reinsurance revenue  
 Reinsurance service expenses  
 Net expenses from reinsurance contracts held  
**Reinsurance service result**

Net finance income / expenses from reinsurance contracts issued  
 Net finance income / expenses from reinsurance contracts held  
**Net reinsurance finance result**

**Net income from investments under own management**

Net currency result  
 Other income and expenses

**EBIT**  
 Tax  
**Net income**

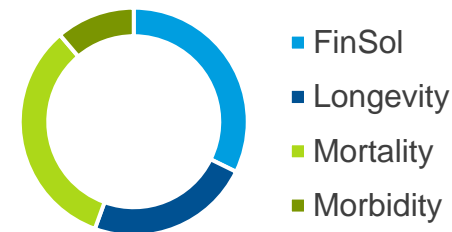
## Reinsurance service result

- Actual vs. expected claims + expenses
- Release of CSM and RA
- Change in LIC (includes P&C reserve runoff)
- Loss component and release of loss component
- Deposit-accounting business in Financial Solutions will largely be recognised in reinsurance service result

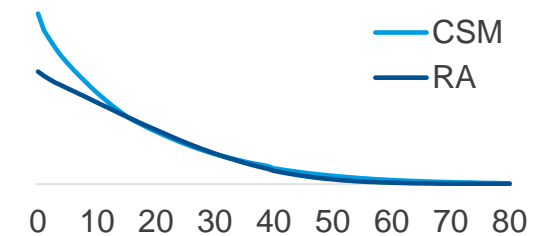
**CSM**  
 P&C ~ 15% / L&H ~ 85%

**Risk adjustment**  
 P&C ~ 15% / L&H ~ 85%

### L&H CSM is well diversified



### Release of L&H CSM and RA



### P&C

- Well diversified by line of business and region
- Release of CSM largely within two years



# Potential KPIs



**Return on equity**

**P&C combined ratio**

Cost Ratio (gross)  
+ Loss Ratio (gross)  
+ Reinsurance Ratio  
= Combined Ratio

**EBIT growth**

P&C and L&H

**Solvency II ratio**

**xRoCA**

P&C and L&H

**Reinsurance revenue growth**

**CSM growth**

**New business CSM  
(incl. loss component)**

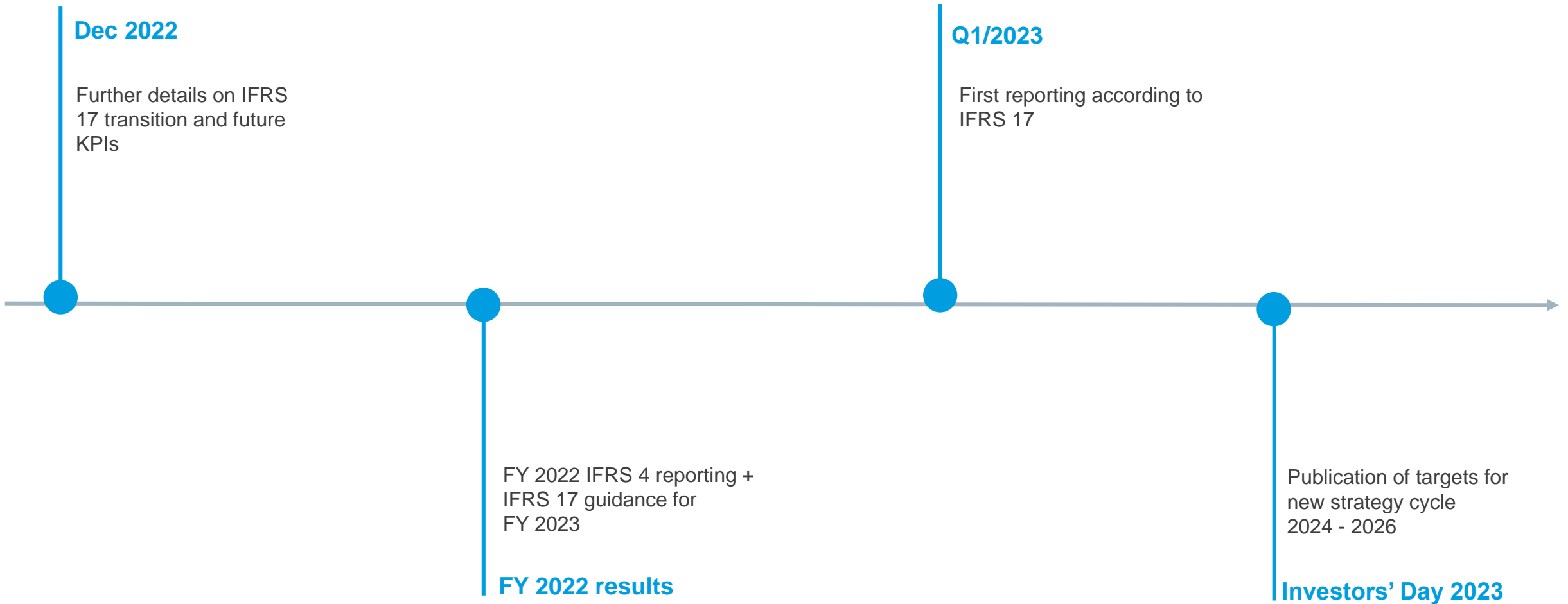
somewhat  
different

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Timeline

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# Timeline for further information



*somewhat  
different*

**5**

**Key takeaways**

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# Key takeaways

## IFRS 17

- Enhancement of presentation and reporting will increase transparency
- Timing of profit recognition will change
  - Establishment of CSM and risk margin
  - No gain at inception, immediate recognition of onerous business
  - Profits will be recognised when earned
- Cash flows and economics will remain unchanged

## Implications for Hannover Re

- Strategy and business model will be unaffected
- Strong capitalisation unchanged
- Dividend capacity (German GAAP) remains unchanged
- Prudent reserving approach in P&C will be maintained
- Equity + CSM at similar level to Solvency II equity
- Better reflection of value and earnings of L&H business
- Transformational benefits through review of data, processes, etc.

## Main implications IFRS 9

- Classification and hence valuation of asset classes will change
  - Impairment rules will change
- ... **for Hannover Re**
- Overall limited impact on balance sheet and shareholders' equity
  - > 90% of investments categorised as Fair Value OCI
  - P&L volatility likely increases due to higher share of assets FVPL
  - Minor impacts from introduction of Expected Credit Loss

**IFRS 17 will bring accounting view closer to economic view**

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